

Apply to the levelling up fund round 2

Submission details

Submission reference	LUF20495
Created time	Wed, 10 Aug 2022 09:14
Signed-in user	cc208d1c-6bf1-46a0-a6c3-046633f61872

What is the legal name of the lead applicant organisation?

Barnsley Metropolitan Borough Council

Where is your bid being delivered?

England

Select your local authority

Barnsley

Enter the name of your bid

Barnsley Futures (Barnsley Central)

Does your bid contain any projects previously submitted in round 1?	No
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Enter the name of any consultancy companies involved in the preparation of the bid

GENECON
ADD Specialists
ARCADIS
Bradshaw Advisory

Enter the total grant requested from the Levelling Up Fund

£10243422

Investment themes

Regeneration and town centre	52%
Cultural	48%
Transport	0%

Which bid allowance are you using?

Full constituency allowance

How many component projects are there in your bid?

3

Are you submitting a joint bid?

No

Grant value declaration

I am submitting a bid as a Tick to confirm **single applicant and can confirm that the bid overall does not exceed £20 million grant value**

Gateway criteria: costings, planning and defrayment

I confirm that some LUF grant Tick to confirm **funding will be defrayed in the 2022/23 financial year**

Costings and Planning Workbook LUF. Barnsley Central. Appendix I. Costs & Planning WORKBOOK.xlsx

Provide bid name

Barnsley Futures (Barnsley Central)

Provide a short description of your bid

One in three Barnsley children live in poverty. Barnsley Futures will enhance prospects, providing wider access to life-changing activities and place-based wellbeing support:

1. Youth Place & Space: new outdoor Activity Park and revamped youth services Hub providing health and wellbeing support
2. The NAVE: new facility offering outstanding musical experiences for young people from Barnsley and the North
3. The Young Civic: further development of Barnsley Civic arts centre, offering better space for young people to participate in cultural and creative activity

New investment will build pride of place, improve attainment, employability and wellbeing – ensuring a brighter future for Barnsley's young people.

Provide a more detailed overview of your bid proposal

Barnsley Futures investment responds to our Children and Young People's Plan (2022):

~"Young people in Barnsley want to be heard, valued and appreciated"~

Informed by extensive engagement, it will create the best foundation for our young people and address long-standing local challenges reflected in Levelling Up missions (Appendix 1, Table 1):

__National missions & local challenges__

> Mission 1: Pay, employment & productivity...

Barnsley East is the 58th most deprived constituency in relation to employment. Gross weekly pay is £487.50 compared to £613.10 nationally.

> Mission 5: Primary school attainment...

66% of primary school pupils meet expected standards in reading, writing and maths compared to the Levelling Up target of 90%.

> Mission 7: Healthy Life Expectancy...

Both men and women have 3 years less of healthy life expectancy than the national average. 32% of children are classed as physically inactive.

> Mission 8: Wellbeing...

The estimated prevalence of depression and anxiety in Barnsley at 19% is higher than both regional and national rates. 24% of children live in low-income families compared to 19% nationally.

> Mission 9: Pride in place...

26% of residents report low or medium satisfaction in place compared to 24% nationally

>Mission 11: Reduced crime...

The overall crime rate in Barnsley in 2021 was 108 crimes per 1,000 people compared to 80 for the UK .

****These challenges are interdependent and have real implications: they affect our young people's prospects including their pay, work opportunities, health, and life chances****

With government support we will transform the role that our town centre plays in the lives of our young people – new opportunities to raise aspirations, forge connections and develop new skills. Investment will create a unique network of young persons's creative and active hubs in Barnsley town centre:

1. Youth Place and Space

A revamped Youth Hub will provide fit-for-purpose places for young person's services focused on emotional wellbeing and resilience. New and improved social and learning spaces elevate and extend the services offered, supported by new sports and catering facilities.

In tandem, a new Activity Park has been designed for a brownfield site in the heart of the town, in consultation with young people. It include a skate park, bike track, new active routes, and play spaces. The Park transforms options for physical activity and provides safe active spaces for children and young people.

2. The NAVE (Northern Academy of Vocal Excellence)

A purpose-built centre of vocal excellence to transform a heritage court building (1,495 m²) which has been vacant for 10 years.

Barnsley Youth Choir (BYC) is ranked 5th in the world – inspiring through

music and life-changing opportunities. The new facility enables BYC to provide musical training opportunities to over 500 young people each week and provide a high-quality specialist training hub for the North of England.

BYC provides international experience for our young people – developing intercultural fluency and expanding horizons. A permanent home for BYC at the NAVE allows a sustainable future location from which to continue to build the confidence of our young people and promote positive perceptions of Barnsley nationally and internationally. BYC builds local pride, supports improved academic performance, and contributes to positive mental health and healthy life expectancy.

3. The Young Civic

The refurbishment of this existing cultural anchor includes a new youth and community space with an engaging programme of workshops, theatre, dance and music productions. These enriching activities will improve young people’s physical and mental health and wellbeing.

This trio of projects, led by a Youth Steering Group co-ordinated by the YMCA and Chilypep, will work together to maximise the contribution that the Barnsley Futures package makes to the selected Levelling Up Missions.

Provide a short description of the area where the investment will take place

The Barnsley Futures package is focussed on Barnsley town centre. The attached map (Appendix 1, Fig. 1; also Appendix II) show Barnsley’s location in the north of England.

The attached spatial plan (Appendix 1, Fig. 2; also Appendix III) shows the close proximity of the three component projects.

Project addresses:

Youth Place and Space - Schwabish Gmund Way, Barnsley, S71 1AH and Blucher Street, Barnsley, S70 1AP

The NAVE - St Mary’s Place, Barnsley, S70 2SR

Young Civic - Hanson Street, Barnsley, S70 2HZ

Optional Map Upload	LUF. Barnsley Central. Appendix III. Spatial PLAN.pdf
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Does your bid include any transport projects?

No

Provide location information

Location 1

Enter location postcode	S71 1AH
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Enter location grid reference	SE 34801 06580
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Percentage of bid invested at the location	23%
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Optional GIS file upload for the location

Location 2

Enter location postcode S70 1AP

Enter location grid reference SE 34355 06211

Percentage of bid invested at the location 22%

Optional GIS file upload for the location

Location 3

Enter location postcode S70 2SR

Enter location grid reference SE 34318 06535

Percentage of bid invested at the location 35%

Optional GIS file upload for the location

Location 4

Enter location postcode S70 2HZ

Enter location grid reference SE 34541 06454

Percentage of bid invested at the location 20%

Optional GIS file upload for the location

Select the constituencies covered in the bid

Constituency 1

Constituency name Barnsley Central

Estimate the percentage of the bid invested in this constituency 100%

Select the local authorities covered in the bid

Local Authority 1

Local authority name Barnsley

Estimate the percentage of the bid invested in this local authority 100%

Sub-categories that are relevant to your investment

Select one or more Civic
regeneration sub-categories that are relevant to your investment

Select one or more cultural Arts and Culture sub-categories that are
are Sports and athletics facilities relevant to your investment

Provide details of any applications made to other funding schemes for this same bid that are currently pending an outcome

There are no other funding applications being submitted for any of the three component projects. If this application to LUF2 is not successful the projects will not proceed.

However, full match-funding is in place as outlined Appendix 1, Table 3 and the three component projects are ready to proceed subject to support from the Levelling Up Fund.

Provide VAT number if applicable to your organisation

GB 182314185

Bidders are invited to outline how their bid will promote good community relations, help reduce disparities amongst different groups, or strengthen integration across the local community

Please note, we were not aware of seeing this question in the previous questions list and guidance upon which the bid has been prepared. This answer therefore should be considered a summary of a) project aims and benefits; and b) the Council's approach; rather than a detailed analysis or community and diversity engagement plan which will be prepared in due course

___Barnsley Futures: Building community, addressing disparities and strengthening integration___

One in three Barnsley children live in poverty. The core principle of the Barnsley Futures LUF investment is to enable better economic and wellbeing outcomes for young people – one of the most socially and economically excluded parts of our population. Young people under 25 are more likely than any other age group to be

unemployed or economically inactive, and less likely to integrate with other parts of our community than any other age group.

Our investment is designed to address these challenges by:

- Offering outstanding cultural activities and experiences that build confidence, life-skills and employability.
- Providing trusted support in safe spaces for young people to build their emotional resilience and enable them to effectively manage their own health and wellbeing. Evidence shows the spaces and places where cultural and social activities take place can enhance wellbeing and community integration.
- Creating a more welcoming inclusive town centre for young people that supports physical activity and provides spaces to socialise, make friends and build social connections, instilling pride in place.

This bid is informed by significant consultation exercises with children and young people. Barnsley Futures investment responds to our Children and Young People's Plan (2022): "young people in Barnsley want to be heard, valued and appreciated." Informed by extensive engagement, it will create the best foundation for our young people and address long-standing local challenges reflected in Levelling Up missions.

The three proposed investments address an array of health and wellbeing challenges experienced by our children and young people, primarily through offering more chance to participate in confidence-building, life-changing activities which directly influence community integration and reduce socioeconomic and wellbeing disparities.

The proposed LUF will be used to invest in facilities for youth service delivery, arts, culture, musical education and recreation, informed by a Youth Steering Group, representing a traditionally under-engaged cohort:

- New and improved social and learning spaces at Youth Hub elevate and extend the services offered to address emotional and mental wellbeing disparities.
- New sports facilities at the Youth Hub to encourage exercise and use across diverse young people's groups.
- New Activity Park in the heart of the town centre – one of the borough's most disadvantaged areas - designed with young people including skate park, bike track, new active routes, and play spaces.
- New centre of musical excellence for Barnsley Youth Choir, which provides international experience for our young people – developing intercultural fluency and expanding horizons (93% of respondents stated that 'I have done things with BYC that I didn't know I could do before')
- New and improved facilities at Barnsley Civic ('The Young Civic') to offer engaging programme of workshops, theatre, dance and music productions. Four focus groups act as critical friends to the organisation's work and are influencing development. These groups are for LGBTQIA+, younger people (under 18's), deaf, disabled, neurodiverse people and families.

Each of the Council's delivery partner organisations is a local registered charity working to promote social & cultural inclusion and better inclusive economic outcomes for people – particularly young people in Barnsley.

New investment will build pride of place, improve attainment, employability and wellbeing – ensuring a brighter future for Barnsley's young people.

Direct outcomes which will help enable improved community relations, reduce disparities (educational, economic, wellbeing) and promote the inclusion of diverse groups include:

- Improved emotional resilience, reducing demand on frontline services. The Youth Hub supports engagement with more than 1,000 children a year; BYC has over 500

participants in its 0 to 24 years old category (with these numbers expected to increase in the new facility).

- Increased aspirations and achievements for children and young people in Barnsley. BYC will provide classes for pre-school children based on the “Kodaly” technique proven to improve the development of literacy, numeracy and cognitive processes. Place & Space supports youth work to enhance the personal and social development of young people and promote a culture of aspiration and achievement

- Improved employment and skills levels. Construction jobs will be provided by the investments. Training and skills opportunities will be offered through The NAVE, The Young Civic and the Youth Hub.

- Better academic performance. Enhanced academic performance as a result of rich engagement in cultural activities and physical activity.

__Our Council approach__

Barnsley Council’s overall approach to community relations, reducing disparities amongst different groups, and strengthen integration across the local community is reflected in the approach to this investment programme.

We recognise that all individuals have fundamental human rights and welcome the diversity of the community living, working and learning in the borough.

As a provider of services, we develop and provide relevant, appropriate and accessible services to be inclusive of our diverse community.

As a partner, we support good decision-making by encouraging understanding of how people are affected by policies and services. We take a lead in fostering good relations between different groups and enter into agreements and partnerships that actively promote equality and inclusion.

There is funding support available for community groups through Community Grants and Ward Alliances.

Our equality objectives

We have five equality objectives that are integrated into our council plan. They link to our priorities that were based upon engagement with our communities, residents, businesses and employees. Our Plan is supported by a range of work we deliver in order to meet our objectives. This means our equality objectives are monitored, regularly reviewed, and are at the heart of everything we do.

1. Healthy Barnsley: People live independently with good physical and mental health for as long as possible.
2. Learning Barnsley: Children and young people achieve the best outcomes through improved educational achievement and attainment.
3. Growing Barnsley: People have a welcoming, safe and enjoyable town centre and principal towns as destinations for work, shopping, leisure and culture.
4. Sustainable Barnsley: People live in great places, are recycling more and wasting less, feel connected and valued in their community.
5. Enabling Barnsley: We are a modern, inclusive, efficient, productive and high-performing council.

We publish an annual Equality, Diversity and Inclusion Report to show how we are achieving our equality objectives __Further evidence of the inclusion challenge__

Evidence shows that:

- Barnsley’s children live in relatively less well-off households. 24.2% of children in the borough live in low-income families, compared to 18.7% in the UK. In Barnsley, there has been a 5.1% increase in the child poverty rate since 2014/15 to 33.3%. This compares to a UK average of 31%.

- Barnsley’s educational outcomes are below the national average. In Barnsley, 66.2% of pupils achieve 9-4 grades in Maths and English at GCSE compared to 72.2% nationally.
 - Barnsley’s young people experience particularly poor health outcomes. The rate of hospital admissions for self-harm in 15-19-year-olds remains significantly higher in Barnsley (1,193.6 per 100,000) than both regionally and nationally. The rate of hospital admissions due to substance misuse in 15–24-year-olds is significantly higher in Barnsley than in England, and Yorkshire and the Humber (144.3 per 100,000). Of the 16-24 year-olds who are economically inactive, 39.5% are classed as long-term sick, compared to 25.3% in Yorkshire and the Humber and 24.6% in Great Britain.
 - Barnsley’s young people report health and wellbeing issues. Results from Barnsley Council’s Emotional Health and Wellbeing Survey in 2020 found 71% of respondents feeling bored or frustrated and 47% feeling confused and uncertain.
 - Health and wellbeing issues are getting worse. Data from March 2021 shows that 3,544 children and young people in Barnsley are subject to Early Help Assessments (EHA), which is almost 850 higher compared to the same month in 2020. 35% of all EHAs identify emotional health and wellbeing as a primary concern.
 - Cultural participation levels are low. In Barnsley, only 39% of the population engaged in arts and culture. Arts Council England has identified Barnsley as a priority place and ‘levelling up for culture’ borough.
-

Is the support provided by a ‘public authority’ and does the support constitute a financial (or in kind) contribution such as a grant, loan or guarantee?

Yes

Does the support measure confer an economic advantage on one or more economic actors?

Yes

Provide further information Barnsley Council will use the proposed LUF grant on behalf of delivery **supporting your answer** partners to develop facilities for arts and culture which will incorporate some elements of commercial activity and revenue generation.

Each of the potential beneficiaries is a local registered charity working to promote social & cultural inclusion and better inclusive economic outcomes for people – particularly young people in Barnsley.

Barnsley Council will take strategic oversight of the commercial delivery of the Barnsley Futures package, working with the delivery partners on each project:

Youth Place & Space:

Barnsley YMCA (Registered Charity & Limited Company) and

Chilypep (Registered Charity)

The Civic: Barnsley Civic Enterprise (Charity and Limited Company)

The NAVE:

Barnsley Youth Choir (Registered Charity)

Barnsley Council will oversee the competitive procurement of contractors on each of the projects, working in accordance with the Council’s Contract Procedure Rules and the Public Procurement Regulations (2015).

Is the support measure specific insofar as it benefits, as a matter of law or fact, certain economic actors over others in relation to the production of certain goods or services?

Yes

Provide further information supporting your answer Barnsley Council will use the proposed LUF grant on behalf of delivery **supporting your answer** partners to develop facilities for arts and culture which will incorporate some elements of commercial activity and revenue generation.

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Chilypep (Registered Charity)

The Civic: Barnsley Civic Enterprise (Charity and Limited Company)

The NAVE:

Barnsley Youth Choir (Registered Charity)

Does the support measure have the potential to cause a distortion in or harm to competition, trade or investment?

No

Provide further information supporting your answer No, according to the Government guidance for public authorities on international subsidy compliance Key Characteristic 4 relates to the extent to which support could harm international trade or investment. This is the relevant guidance referenced in Annex G of the Government's Levelling Up Fund Round Two Technical Guidance for Applicants.

The proposed LUF will be used to invest in facilities for youth service delivery, arts, culture, musical education and recreation. Some of the assets will support activities to generate a commercial return on investment sufficient to fund sustainable future management and maintenance.

There is not considered to be any anticipated distortion or harm to competition, trade or investment in national or international markets

Will you be disbursing the funds as a potential subsidy to third parties?

No

Has an MP given formal priority support for this bid?

Yes

Full name of MP Dan Jarvis MBE MP

Describe what engagement you have undertaken with local relevant stakeholders. How has this informed your bid and what support do you have from them?

Please see letters of support from MPs and across sectors, plus evidence of stakeholder engagement at Appendix V

Barnsley prides itself on ensuring that its children and young people have their voices heard and influence decisions that affect their lives. This bid is informed by significant consultation exercises with children and young people:

A. 'What Matters to Me?' – Barnsley's Director of Public Health consulted 830 local children and young people between 2019-21 on this question. Respondents were aged between 2 and 24 and answers include: friendship and belonging; education and learning; health and healthcare; being active; outdoor play; and, help and support for those who need it.

B. The SEND Youth Forum – The Forum consulted 77 young people in 2021. Views shared include: finding it difficult to discover more groups that include people around their age; a lack of feeling safe or secure in many public spaces if they are not accompanied by a friend or adult; and, wanting more help and preparation for higher education and employment.

In addition, Barnsley MBC polling (2022) shows that only 38% of residents view Barnsley as a good place to grow up, and only 34% hold the view that the quality of activities and the range of things to do for young people in Barnsley is good (34%).

The package addresses issues identified in these engagements, and project specific consultation.

1. Youth Place and Space

YMCA and Chilypep consulted 600 children and young people, and identified the need for young-people friendly space which offers a range of early intervention and prevention support. A Steering Group, with representation from 19 different children and young people's organisations and services has a remit to consider how the Youth Hub meets the needs of young people. Preplanning consultation on the Activity Park garnered very positive support for the scheme.

2. The NAVE

Barnsley Youth Choir (BYC) has undertaken extensive engagement with choir members, volunteers, stakeholders and internationally renowned choral leaders, conductors & trainers to inform the NAVE's refurbishment programme. Over 380 responses were received to a bespoke online survey.

98% of respondents agreed that they gained new skills as a result of their involvement with BYC and 93% of respondents stated that 'I have done things with BYC that I didn't know I could do before.'

Over 250 suggestions were received on the physical facilities that respondents want in the NAVE with the most popular suggestions being: large rehearsal spaces (100% of respondents) and one-to-one tuition spaces (97% of respondents). Numerous respondents highlighted the importance of ensuring the NAVE is fully accessible to all individuals. 97% of respondents stated that the NAVE would 'provide an important addition to the cultural life of the area.' Finally, a workshop of 35 young people took place in November 2021 (available to watch on YouTube).

3. Young Civic

Four focus groups acting as critical friends to the organisation's work. These groups are for LGBTQIA+, younger people (under 18's), deaf, disabled, neurodiverse people and families.

Over 500 residents of all ages were polled in June 2022 on the bid. There was strong support for the package and its individual projects (Appendix 1, Figure 3).

Has your proposal faced any opposition?

* Please also see Appendix V*

There is no opposition to the proposed investments. They are universally supported.

The projects have been developed with a wide range of stakeholders and partners who shape Barnsley's offer to children and young people. Forums consulted include Chilypep Young Commissioners, Barnsley Youth Council, SEND Forum, Care Council, YMCA young person's groups, and many others have contributed to the design and support the projects.

The local business community has also been consulted with positive results. The Barnsley Inclusive Economy Board, which consists of major employers and Barnsley and Rotherham Chamber, offers its unequivocal support for the projects. Moreover, the projects align with key Barnsley MBC strategies – including the Barnsley 2030 Strategy, the Barnsley Mental Health and Wellbeing Strategy and the Barnsley Health and Wellbeing Strategy, each of which incorporated input from a wide variety of local stakeholders.

Other organisations have been consulted on specific parts of the proposed investments. For instance, the Crime Prevention Officer has reviewed the proposals for The Young Civic and is content that design principles to reduce the risk of crime have been considered, and residents have been polled on the investments (see previous answer). Each project will also be reviewed by the Safer Design team.

In short, there is a wide range of support for the projects, and support more broadly to give Barnsley's children and young people a better start in life, from Barnsley's public and third sector organisations, charities, businesses and residents

Do you have statutory responsibility for the delivery of all aspects of the bid?

Yes

Provide evidence of the local challenges / barriers to growth and context that the bid is seeking to respond to

Our focus is Barnsley's children and young people. They are Barnsley's future and supporting them will play a key role in levelling up our borough. Our Levelling Up projects will give young people access to the kinds of lifechanging activities which expand horizons, in line with the National Youth Guarantee announced in the Levelling Up White Paper.

These activities are needed because many children and young people in Barnsley face a challenging start in life – often more challenging than elsewhere in the country. This subsequently affects their health and wellbeing and economic outcomes, throughout their youth and into adulthood, limiting their chances of being economically productive and living a successful life.

Evidence shows that:

- ****Barnsley's children live in relatively less well-off households**** 24.2% of children in the borough live in low-income families, compared to 18.7% in the UK. In

Barnsley, there has been a 5.1% increase in the child poverty rate since 2014/15 to 33.3%. This compares to a UK average of 31%.

- ****Barnsley's educational outcomes are below the national average**** In Barnsley, 66.2% of pupils achieve 9-4 grades in Maths and English at GCSE compared to 72.2% nationally.
- ****Barnsley's young people experience particularly poor health outcomes****The rate of hospital admissions for self-harm in 15-19-year-olds remains significantly higher in Barnsley (1,193.6 per 100,000) than both regionally and nationally. The rate of hospital admissions due to substance misuse in 15-24-year-olds is significantly higher in Barnsley than in England, and Yorkshire and the Humber (144.3 per 100,000). Of the 16-24 year-olds who are economically inactive, 39.5% are classed as long-term sick, compared to 25.3% in Yorkshire and the Humber and 24.6% in Great Britain.
- ****Barnsley's young people report health and wellbeing issues**** Results from Barnsley Council's Emotional Health and Wellbeing Survey in 2020 found 71% of respondents feeling bored or frustrated and 47% feeling confused and uncertain.
- ****Health and wellbeing issues are getting worse**** Data from March 2021 shows that 3,544 children and young people in Barnsley are subject to Early Help Assessments (EHA), which is almost 850 higher compared to the same month in 2020. 35% of all EHAs identify emotional health and wellbeing as a primary concern.
- ****Cultural participation levels are low**** In Barnsley, only 39% of the population engaged in arts and culture. Arts Council England has identified Barnsley as a priority place and 'levelling up for culture' borough.

Our trio of projects are designed to address these challenges, and six of the twelve Levelling Up missions by:

- Offering outstanding cultural activities and experiences that build confidence, life-skills and employability.
- Providing trusted support in safe spaces for young people to build their emotional resilience and enable them to effectively manage their own health and wellbeing. Evidence shows the spaces and places where cultural and social activities take place can enhance wellbeing.
- Creating a more welcoming inclusive town centre for young people that supports physical activity and provides spaces to socialise, make friends and build social connections, instilling pride in place.

Explain why Government investment is needed (what is the market failure)

Our bid is focused on creating or enhancing ***public goods*** to benefit our children and young people, giving them a better start in life through access to life-changing activities – improving health and wellbeing and economic outcomes.

Each project is delivered in partnership with registered charities – there is no incentive for the private sector to develop these local assets due to lack opportunity to make commercial returns on investment. The projects would not happen without government investment.

The specific case for each project:

___1. Youth Place & Space ___

//This project will bring brownfield land back into productive use, and futureproof the function of a building that offers support services for children and young people//

The Activity Park site was the location of an industrial building and associated car parking; cleared from the site in the early 2000s and since left largely unmaintained.

Without government investment, the land will remain unused. This is a missed opportunity as the site's location – next to Barnsley train station and town centre – and its active travel links – connecting to the Metrodome indoor leisure centre – make it a prime site for activities that benefit the town's children and young people.

The Youth Hub building requires investment to develop its exterior, access and internal structures to ensure it is fit for future use, and can build on existing services and relationships.

The project delivers a *public good*. The Youth Place and Space will be available to all children and young people without charge. The project will deliver *positive externalities* including improved health and sense of community and enhanced life prospects.

__2. The NAVE__

//This project will bring an empty heritage building into productive community use//

The three-floor building is a former heritage Courthouse and until 2010 was used by the council as a computer centre. It has been unoccupied for over ten years, without attracting commercial investment in spite of major efforts.

Without government investment, a historically significant building will remain out of use – therefore not hosting the life-changing activities offered by Barnsley Youth Choir (BYC) for Barnsley's children and young people. BYC is a registered charity, providing choral training to over 500 young people aged 4 to 24 years old each week. Without investment proposed in this bid, BYC is unable to reach its full regional, national and international potential. It currently operates out of several buildings and spaces, constraining the organisation's efficiency and impact.

The project delivers a *public good*. BYC keep weekly charges as low as possible and offer a bursary to families that require financial help. *Positive externalities* will benefit wider society rather than BYC and these include improved sense of community, stronger academic performance and enhanced life prospects.

__3. Young Civic__

//This project will improve and enhance a local public asset//

This focuses on refurbishment and upgrades to the Grade II-listed Barnsley Civic, including a restored façade onto a heritage high street, improving access into the theatre. There is a significant conservation deficit which the Trust, a not-for-profit charity, cannot fill without government support.

The refurbishment will enable the Civic to extend the range of services it provides to young people. These represent a *public good* which will deliver *positive externalities*. Barnsley Civic is one of a few cultural anchors in the town, being vital to developing a varied cultural offer for young people to discover and explore. The project will enable the Civic to bring in additional revenue to secure its financial future.

Explain what you are proposing to invest in and why the proposed interventions in the bid will address those challenges and barriers

****Please see Appendix 2. Project plans****

The investments work together to support a better start in life for Barnsley's children and young people. The projects are all in walking distance of each other, and all accessible from the Glass Works Square - Barnsley's new civic focal point. The town centre itself has good transport links, and we will be able to promote the amenities alongside local transport partners. This proximity, and the close working

relationships between the organisations receiving investment will amplify the benefits delivered.

The three proposed investments address an array of health and wellbeing challenges experienced by our children and young people, primarily through offering more chance to participate in confidence-building, life-changing activities.

1. Youth Place & Space

The Activity Park will be an open space that restores an unused brownfield site. There will be a skate park, bike tracks, active routes, and play areas. Comprehensive landscaping will provide substantial new planting - including wildflower planting - and the introduction of native wildlife friendly species. This new park increases options for physical activity in the town and maintains safe spaces for the children and young people.

The Youth Hub will be upgraded. The functionality of the building is to be broadened to improve the offer to young people and the wider community. This investment addresses increased operational and maintenance costs, such as poor energy efficiency. The Youth Hub is a key location of the borough's delivery of health and wellbeing services. It needs investment to ensure that it is fit for delivering interventions on emotional wellbeing and resilience, which would be less effective in an increasingly tired and rundown building. The project will make the Hub more welcoming to young people and improve young people's experience of the building and increasing uptake of crucial wellbeing services whilst also creating a safe space that deters anti-social behaviour.

2. The NAVE (Northern Academy for Vocal Excellence)

The NAVE will transform an empty building into a high-quality, internationally recognised centre for music rehearsals and recordings, meetings, school workshops, dance and multidisciplinary training sessions and courses, conferences, social events, teacher training and informal performances. Barnsley Youth Choir (BYC) has been searching for a building that can meet the needs to host these activities for five years and has been operating in a number of spaces across the borough – bringing significant operational challenges. The NAVE will bring all their activities together under one roof enabling BYC to focus on enhanced services and developing a long-term vision for the work of the Choir. It is an iconic building, accessible for parents, close to the transport interchange, and in the civic and cultural heart of Barnsley.

Investment in the NAVE addresses challenges and barriers faced by Barnsley's children and young people by providing high-quality personal and social development opportunities. Purpose-built spaces with full access to high quality equipment will enable the organisation to work in a much more professional way, which will significantly impact on outcomes, fostering meaningful relationships with outstanding practitioners.

3. Young Civic

Barnsley Civic is part of the Heritage Action Zone (HAZ), a four-year partnership project between Barnsley Council and Historic England.

LUF investment ensures the full restoration of the historic façade, enables the ground and first floor to be converted to a bar and restaurant, attracting more people into the Civic building, provide much needed ancillary activities for people coming to see a show and deliver additional income to the organisation. The second-floor will be refurbished to provide quality offices for cultural/creative organisations positioning cultural regeneration and cultural innovation in the heart of Barnsley. This will also provide Civic with an important income stream. The third floor will reinstate the original arts school; with much of the original features remaining it will become the go to space to hire for local creative groups while also providing a much-needed event venue for Civic to deliver community engagement activities.

This activity will support the Civic to focus on an age demographic of 16 to 30. Through bespoke engagement activity and through existing and new partnerships the Civic wants to give the younger and often marginalised population of the borough every opportunity to succeed. Their mission is to instil a belief into young people that they can achieve whatever they set out to. The Civic has made a

commitment to commission, co-commission and produce new work for and by young voices which is representative of our place/ region.

**Upload Option Assessment report
(optional)**

How will you deliver the outputs and confirm how results are likely to flow from the interventions?

Our package bid is targeted at providing Barnsley's children and young people a better start in life, achieving better health and wellbeing outcomes, economic outcomes and instilling pride in place.

The LUF outputs arising from the investments include:

//Healthcare space created or improved//

The Youth Hub is home to a range of health, mental health and other support services for Barnsley's children and young people.

//Public realm created or improved//

A brand new park created with a specific emphasis on recreation for young people.

//Land rehabilitated and heritage buildings renovated / restored //

The Activity Park is derelict and unused; the historic building to host the NAVE is currently empty; the Grade II -listed Civic requires extensive refurbishment.

//Cultural space created or improved//

The NAVE will offer a wide variety of life-changing activities; the Young Civic is refocussing on people under 30.

//Educational space created or improved//

The NAVE will offer a range of training and courses; whilst the Youth Hub will host new and improved educational and wellbeing services.

The following *health and wellbeing* outcomes will be delivered (contributing to Levelling Up Missions 7 and 8):

- a) Improved emotional resilience, reducing demand on frontline services. The Youth Hub supports engagement with more than 1,000 children a year; BYC has over 500 participants in its 0 to 24 years old category (with these numbers expected to increase in the new facility).
- b) Increased aspirations and achievements for children and young people in Barnsley. BYC will provide classes for pre-school children based on the "Kodaly" technique proven to improve the development of literacy, numeracy and cognitive processes. Place & Space supports youth work to enhance the personal and social development of young people and promote a culture of aspiration and achievement

The following *economic outcomes* will be delivered (contributing to Levelling Up Missions 1 and 5):

- a) Improved employment and skills levels. Construction jobs will be provided by the investments, giving a net contribution to local GVA of £1.7m. Training and skills opportunities will be offered through The NAVE, The Young Civic and the Youth Hub. These skills improvements are forecast to generate an economic return (NPV) of £0.5m.
- b) Better academic performance. Enhanced academic performance as a result of rich engagement in cultural activities and physical activity.

The following *pride in place outcomes* will be delivered (contributing to Levelling Up Missions 9 and 11):

- a) Higher-quality cultural venues. The NAVE is expected to host around 200 dance rehearsals a year and 800 hours of music practice sessions a year.
- b) Improved cultural offer for people of all backgrounds. The strategies of the NAVE and the Young Civic are to use the new and improved cultural space to engage local children and young people.
- c) A reduction in crime and anti-social behaviour. Better access to health and wellbeing services and life-changing activities.

These outcomes are highly achievable and reflect evidence that highlights the link between participation in exercise and culture and positive economic and societal outcomes.

**Theory of change upload
(optional)**

LUF. Barnsley Central. Appendix IV. THEORY OF CHANGE.pdf

Explain how the component projects in your package bid are aligned with each other and represent a coherent set of interventions

The thread running through the three bid projects in this bid to improve Barnsley's town centre and the connection with Barnsley's children and young people. Investment will enable opportunities to undertake life-changing activities to give local children and young people a better start in life – improving their health and wellbeing, economic outcomes and instilling pride in place.

Youth Place and Space will offer Barnsley's children and young people the chance to participate in healthy physical and social activities in a safe outdoor space, with links and support from the Hub which provides youth work, mental health support and a youth employment service. The NAVE will offer Barnsley's children and young people direct opportunities to take courses and learn a vocation, as well as engaging in inspirational music-making. The Young Civic will offer Barnsley's children and young people the chance to produce their own arts and culture and tell their stories, creating meaning and purpose in their lives.

The cumulative impact of the three projects offers even greater benefits to Barnsley's children and young people. The projects will work closely together to coordinate engagement with local young people, designing complementary programmes that can build skills, confidence and sense of belonging. The YMCA / Chilypep charities have a supportive oversight relationship with all three projects expanding their reach across Barnsley's children and young people population, and enabling greater use of their offer of emotional and wellbeing support

Set out how other public and private funding will be leveraged as part of the intervention

All three projects leverage public and private coinvestment:

- Youth Place & Space project – the Council will provide £0.5 million of direct match-funding alongside the Levelling Up funding. In addition YMCA and Chilypep are providing £0.03 million of direct match-funding.
- The NAVE – the Council will deliver a community asset transfer of the site and building to BYC once the refurbishment is complete. This has been independently valued at £393,000 and this forms match for the project.
- The Young Civic – the Trust has secured £1.2 million in match-funding from the High Street Heritage Action Zone. In addition, the Trust is providing £0.4 million of their own funding.

Each project is ready to be delivered and have few external dependencies.

Explain how your bid aligns to and supports relevant local strategies and local objectives for investment, improving infrastructure and levelling up

Barnsley Futures investment will enhance Barnsley town centre for the benefit of children and young people, improving health and wellbeing outcomes, economic outcomes and instilling pride in place. This focus supports multiple local and regional strategies.

Barnsley 2030 is the overarching, long-term vision for the town and borough. Three of its central themes have clear ambitions that align with this bid:

- Healthy Barnsley ambition ~for everyone to be able to enjoy a life in good physical and mental health, and people being able to access the right support, at the right time and place, and can tackle problems early~
- Learning Barnsley ambition ~to ensure children and young people aim high and achieve their full potential with improved educational achievement and attainment, and everyone having the opportunity to create wider social connections and enjoy cultural experiences~
- Sustainable Barnsley ambition ~all people can travel around the Borough more easily with an increase in cycle routes and better connections across the borough~

Alongside Barnsley 2030 are several more specific Council strategies that align with the bid investments.

//Barnsley's Mental Health and Wellbeing Strategy (2021 – 2030)// has an ambition to ensure that all children and young people experience positive emotional health and wellbeing and build resilience, which includes having access to the most appropriate support at the earliest possible opportunity. The Strategy has some key ambitions for a child's earliest experiences. These include that every child is given the best possible start in life; all children and young people have a healthy diet and are physically active; and, that Barnsley has a culture which promotes positive emotional health and wellbeing and builds resilience in its children and young people.

The key message of the //Barnsley Children and Young People's Plan (2019 – 2022)// is that "young people in Barnsley want to be heard, valued and appreciated". The plan identifies the top three priorities for Barnsley's children and young people as: 1) putting an end to knife crime and improving perceptions of safety; 2) mental health (supported by wellbeing clubs, and the town having places to feel welcome); and 3) equal pay for equal work (with more places for apprenticeships or work experience).

Spatially, the investment aligns with the //Barnsley Town Centre Strategy// – with focus on culture, employment and skills, housing, greenspace and connections; and the Local Plan, which seeks to improve the economic prosperity and quality of life for all its residents and those who work in the town.

The borough's //Place-Based Investment Plan// – approved by South Yorkshire Combined Authority – includes the NAVE, the Young Civic and Youth Activity Park as key strategic investments.

Beyond the borough, the Barnsley Futures investment supports the South Yorkshire //Strategic Economic Plan// objective of: "...a stronger, greener and fairer economy as the region looks to unlock its potential and create prosperity and opportunity for all".

Explain how the bid aligns to and supports the UK Government policy objectives

Barnsley Futures Levelling Up Fund investment will deliver on the following Levelling Up missions, as outlined below and Table 4, Appendix 1:

//Mission 1: Pay, employment & productivity//

Improved employability skills leading to enhanced career prospects and pay

//Mission 5: Primary school attainment//

Enhanced academic performance as a result of rich engagement in cultural activities. The evidence base for this link includes Guhn et al (2020).

//Mission 7: Healthy Life Expectancy// Mission 8: Wellbeing//

Improved emotional resilience leading to better mental and physical health outcomes: reducing demand on frontline services including health, care & education.

//Mission 9: Pride in place//

Rise in the number of young people remaining within Barnsley as they reach adulthood with a sense of ownership.

//Mission 11: Reduced crime//

Fall in levels of anti-social behaviour and crime as a result of increased participation in enriching activities, and sense of ownership of spaces.

The investment will also help deliver a range of government departmental priority outcomes:

1. Department for Health and Social Care priority outcome 'to improve, protect and level up the nation's health, including reducing health disparities'.

The Youth Place and Space project offers greater opportunities for Barnsley's disadvantaged young people to take part in physical activity and engage in health and wellbeing support.

2. Department for Education priority outcome: 'to level up productivity and employment by improving the skills pipeline and supporting people to work; support the most disadvantaged and vulnerable children and young people through high quality education and local services so that no one is left behind'

The new NAVE acts as a base for the delivery of accredited music courses and school holiday courses and develop closer physical and learning links with Barnsley College. The Youth Hub offers employability support with a colocated Employment Hub.

3. Department for Transport priority outcomes:

- a) 'Improve connectivity across the UK and grow and level up the economy by enhancing the transport network, on time and on budget'
- b) 'Tackle climate change and improve air quality, including by decarbonising transport.'

The Place and Space project will incorporate walking routes, linking to surrounding neighbourhoods, as well as cycle pathways, better connecting the town centre and encouraging active travel.

4. Department for Culture Media and Sport priority outcome: 'Enhance the cohesiveness of our communities across all parts of the UK including through major events and ceremonial occasions, and reduce inequalities of participation in society, particularly among young people'

Both the Young Civic and the NAVE provide more opportunities for young people to engage with arts and culture in Barnsley, building cohesion and reducing inequality.

5. Department for Work and Pensions priority outcome: 'Improve opportunities for all through work, including groups that are currently under- represented in the workforce'.

Increased health and wellbeing will result in more diverse workforce participation and therefore better work outcomes, as will the additional courses put on by the NAVE and volunteering opportunities across all three projects.

Alignment and support for existing investments

//The Seam// is a digital campus combining digital and creative businesses, housing, green spaces, new connections and an active travel hub. The Seam is being supported by a £15.6 million Future High Streets Fund grant alongside Council funding. The Barnsley Town Plan highlights how The Seam will boost Barnsley's skills and employment offer, including potential links to higher education.

//Eldon Street Historic High Streets Heritage Action Zone// is improving the physical condition of one of Barnsley's most historic high streets, improving visitor flow and connectivity in the town (£2m Historic England and BMBC capital - ongoing). The project has a stated aim of involving local communities and young people in the programme.

Confirm which Levelling Up White Paper Missions your project contributes to

Select Levelling Up White Paper Missions (p.120-21)

Living Standards
Education
Skills
Health
Wellbeing
Pride in Place
Crime

Where applicable explain how the bid complements or aligns to and supports existing and/or planned investments in the same locality

Barnsley Future LUF investment will provide Barnsley's children and young people a better start in life, helping them to achieve better health and wellbeing outcomes, economic outcomes and instilling pride in place. This is integral to our wider work to develop an engaging town centre offer:

//The Glass Works// £210m development completed 2021 providing new civic, leisure and retail heart for Barnsley town centre and wider borough. This includes a new town square, newly refurbished market, new library, 13 screen cinema, bowling alley, and high-end retail, café's, bars and restaurants. The Glass Works has been supported by the Future High Streets Fund, and has transformed our town centre increasing footfall, dwell time and expenditure. Our Barnsley Futures will extend the range of opportunities and services provided for children and young people in the town centre.

Write a short sentence to demonstrate how your bid contributes to the Mission(s)
Barnsley Futures LUF investment will boost assets, meaning that Barnsley can offer its children and young people more life-changing activities that give them a better start in life.

Specifically, young people will experience: more

chances to learn skills (Mission 1); more opportunities

to live a healthy life (Mission 7); access to wellbeing

support (Mission 8);

pride in the buildings and land that have been brought back into use to support the town's future (Mission 9); and a benefit from a reduction in crime (Mission 11).

Provide up to date evidence to demonstrate the scale and significance of local problems and issues

****PLEASE NOTE KEY DATA CONTAINED IN APPENDIX 1 TABLES****

Barnsley Central (constituency) residents experience constrained economic outcomes, as evidenced across ONS data sets. The proportion of working age residents both economically active and in employment is nearly 10 percentage points lower than the national average. Those residents who are in employment

tend to earn less than their regional and national peers – median annual full-time earnings for residents would have to rise by 30% to reach the national average.

Constrained economic outcomes are influenced by a shortfall of formal qualifications. To level-up the proportion of residents holding Level 4 or higher qualifications to the national level, would require approximately 8,500 additional degree equivalent qualifications in the working-age population.

(**Please see: Appendix 1, Table 5: not possible to replicate in free text)

Our headline economic legacy challenges strongly influence health and social outcomes, evidenced by higher than average levels of deprivation in the 53 neighbourhoods (LSOAs) in the Barnsley Central constituency.

(**Please see: Appendix 1, Table 6: not possible to replicate in free text)

Deprivation is especially high in the domains of: education, skills and training; health; and crime. Local levelling up means creating new economic opportunities and addressing education and health challenges experienced by our communities. Evidence confirms that these challenges affect people from a young age:

- Barnsley's educational outcomes are below the national average. In Barnsley, 66.2% of pupils achieve 9-4 grades in Maths and English at GCSE compared to 72.2% nationally.
- Of the 16–24 year-olds who are economically inactive, 39.5% are classed as long-term sick, compared to 25.3% in Yorkshire and the Humber and 24.6% in Great Britain.
- Barnsley's young people self-report health and wellbeing issues. Results from Barnsley Council's Emotional Health and Wellbeing Survey in 2020 found 71% of respondents feeling bored or frustrated and 47% feeling confused and uncertain.

Demonstrate the quality assurance of data analysis and evidence for explaining the scale and significance of local problems and issues

The evidence of local challenges in Barnsley Central is based on data collected and analysed by economic analysts at GENECON. Inputs are collected from Office for National Statistics (ONS), NOMIS and Indices of Multiple Deprivation (IMD).

ONS surveys have been used:

Economic Activity, Employment and Unemployment Rates and Resident Qualifications – ONS Annual Population Survey (Year End December 2021) Resident-based earnings – ONS Annual Survey of Hours and Earnings (2021)

All data is the most recent publicly available. Shortfall metrics are calculated as the proportion of the relevant population base; for example the percentage point difference in economic activity rates is multiplied by the proportion of those aged 16-64, to work out the shortfall or surplus in relation to South Yorkshire MCA and national averages.

Additionally, statistics for GCSE attainment are sourced from Department of Education statistics for 2020/21 and wellbeing and health evidence from Barnsley Council's Emotional Health and Wellbeing Survey 2020.

Demonstrate that the data and evidence supplied is appropriate to the area of influence of the interventions

Evidence on the scale of local challenges is based on the Barnsley Central constituency, which encompasses the town centre and the surrounding communities to the north of the town (base of all impact modelling).

The town centre is the borough's main economic focal point, attracting the highest levels of footfall and spending in the borough. The success of the town centre is critical to the wellbeing of the rest of the constituency. Barnsley Futures investment will enhance the town centre, and make it a much more attractive proposition for children and young people.

The chosen spatial range of 'spillover' economic benefits is considered prudent and is confined to streets within a 1-to-2-minute walking distance from the projects.

Barnsley town centre currently serves a local catchment market that extends across the town and borough. A strong town centre with a strong cultural, youth and leisure offer is intrinsically linked to town and borough-wide housing market performance. GENECON's prudent view is that the spatial extent of housing market impacts is confined to the town and directly adjoined settlements (the Barnsley Built Up Area including Sub-Divisions). In practice, however, housing market impacts could be observed across a much larger town hinterland, particularly given major efforts to radically extend the town offer to attract visitors from regional catchments, including via LUF, FHSF, HAZ and other initiatives.

Provide analysis and evidence to demonstrate how the proposal will address existing or anticipated future problems

PLEASE NOTE, KEY TABLES INCLUDED IN APPENDIX 1

Barnsley Futures LUF investment makes use of a long vacant building and a brownfield site, alongside existing under-used properties. It directly tackles problems facing young people in Barnsley by improving educational and health outcomes, whilst also contributing to longer term local challenges including economic growth and town centre regeneration, addressing Levelling Up Missions as set out below and Appendix 1, Table 7:

//Mission 1: Pay, employment & productivity//

Improved employability skills leading to enhanced career prospects and pay

//Mission 5: Primary school attainment//

The projects will raise the aspirations and wellbeing of young people. Enhanced academic performance as a result of rich engagement in cultural activities.

//Mission 7: Healthy Life Expectancy// Mission 8: Wellbeing//

Improved emotional resilience leading to better mental and physical health outcomes: reducing demand on frontline services including health, care & education. Volunteering opportunities will contribute to life satisfaction and wellbeing.

//Mission 9: Pride in place//

The project will directly create and improve cultural assets within Barnsley. There will be a rise in the number of young people remaining within Barnsley as they reach adulthood with a sense of ownership.

//Mission 11: Reduced crime//

Physical improvements to specific problem areas of the town centre to discourage anti-social behaviour. Fall in levels of anti-social behaviour and crime as a result of increased participation in enriching activities, and sense of ownership of spaces.

By addressing these challenges, the proposed investments will play an important role improving the economic wellbeing of Barnsley as a whole. DLUHC's Future High

Streets Fund is making a major contribution to addressing some of the local retail, employment and innovation challenges. But further investment is needed to create a more-rounded town centre offer that serves residents of all ages, and which retains young people and attracts young families. Barnsley Futures LUF investment will induce a range of wider impacts that will contribute to the future success of the town centre and the wider area.

All three projects will directly increase footfall in the town centre throughout different parts of the day and week, supporting growth in the retail and hospitality businesses. Improvements to the Civic and creation of the NAVE will develop a cultural offer (leveraging the BYC's reputation) that will improve the external image and marketability of Barnsley, to attract new businesses, residents and visitors. This increased use and reputation of the town centre will improve local labour demand, whilst in the medium and long term the projects will improve local labour supply. The combination of these impacts will result in more residents in work and higher incomes, which will support long term growth in local commercial property and housing markets.

Reflecting on the overall theory of change for the interventions Appendix 1, Table 8 sets the quantifiable economic benefits investment is expected to unlock.

PLEASE NOTE, KEY TABLES INCLUDED IN APPENDIX 1

Forging Ahead (Phase II) is designed to invest in a unique cultural asset in a way that not only grows visitor numbers but also drives 'good/inclusive' growth through giving focus to Elsecar's role as a sustainable economic and community asset. It will underpin long-term local aspirations, pride and wellbeing. This will directly tackle problems facing local residents and the local economy, and directly address Levelling Up missions as set out in *Appendix 1. Table 5. Investment alignment with Levelling Up missions* and reproduced here:

Challenge 1 >> Cultural engagement

How does project address challenge? >> i) Unlocking the opportunity to draw additional visitors through the redevelopment around the heritage railway ii) Wider investment in infrastructure and buildings to increase Elsecar's capacity and sustainability as a cultural asset.

Levelling Up Missions>>

- Pay, employment and productivity
- Pride in place
- Wellbeing

Challenge 2 >> Personal wellbeing / health

How does project address challenge? >> i) Active travel hub will directly increase physical activity amongst visitors and local residents ii) Increased engagement with local culture and heritage will also have positive impacts on resident life satisfaction, pride in place and social connectedness.

Levelling Up Missions>>

- Healthy life expectancy
- Wellbeing

Challenge 3 >> Skills and educational outcomes

How does project address challenge? >> The rail hub will directly deliver new educational space and provide new unique courses. Will support the learning of approximately 500 learners a year, utilising classroom and workshop space and access to the trackwork.

Levelling Up Missions>>

- Pay, employment and productivity
- Primary school attainment
- High-quality skills

Challenge 4 >> Local economic opportunities

How does project address challenge? >> i) Investment will provide new workshops in an exceptional location, attracting businesses to the local economy ii) Increased visitor numbers will also support additional roles within other businesses at Elsecar and in the surrounding area.

Levelling Up Missions>>

- Pay, employment and productivity
- Pride in place

By extending and futureproofing Elsecar's offer, it can grow its role in place shaping locally – critical to the future success and vitality of Barnsley East economy. Investment will not only bring improved performance of the site itself, but also how the attraction of new visitors to the area will drive wider spending and improve the reputation of Barnsley East.

This will in turn not only bring an improved business and visitor offer in some of our most deprived communities, but also fundamentally shift perceptions of the area to visitors, businesses and investors.

Reflecting on the overall theory of change for the interventions *Appendix 1. Table 6. Elsecar Levelling Up Fund – Impact Mechanisms* sets out the quantifiable economic benefits investment is expected to unlock, also listed below:

__Barnsley Futures Levelling Up Fund – Impact Mechanisms__

__OUTPUTS

Healthcare space created or improved.

Public realm created or improved.

Land rehabilitated and heritage buildings renovated

Cultural space created or improved.

Educational space created or improved.

__OUTCOMES

o Economic

Improved employment and skills levels. Construction jobs will be created and training and skills delivered.

Better academic performance. Enhanced academic performance as a result of rich engagement in cultural activities and physical activity.

o Health and wellbeing

Improved emotional resilience, reducing demand on frontline services.

Increased aspirations and achievements for children and young people in Barnsley. BYC will deliver classes for 0 to 4 year olds that will improve the development of young children in terms of literacy, numeracy and cognitive processes. o Pride in place

Higher-quality cultural venues. The NAVE is expected to host around 200 dance rehearsals a year and 800 hours of music practice sessions a year.

Improved cultural offer for people of all backgrounds. The strategies of the NAVE and the Young Civic are to use the new and improved cultural space to engage local children and young people.

A reduction in crime and anti-social behaviour. Better access to health and wellbeing services and life-changing activities.

__QUANTIFIABLE IMPACTS

o Local scale Impacts:

Temporary construction-related employment delivering all the projects

Long-term operational jobs supported directly at new/improved assets and indirectly in other local businesses

GVA impacts supported by construction-related and longer-term employment o

National Scale Impacts:

Increased economic value of unique community assets in prominent town centre locations.

Wider uplift in proximate commercial and town residential property values

Welfare returns from improved labour supply driven by upskilling residents

Improved amenity value of through delivery of the activity park

Increased productivity of residents earning formal qualifications

Describe the robustness of the analysis and evidence supplied such as the forecasting assumptions, methodology and model outputs

GENECON's impact model estimates national and local-scale gross and net economic impacts, following national guidance. All forecasts are evidenced and up to date.

__National-scale Impacts (monetised) (Appendix 1, Table 9)__

1. Direct land value uplift

Generated one-off uplift in the economic use values of the Civic, NAVE and YMCA buildings

Evidence: Independent valuation by JLL of the existing Civic building based on local market evidence, and contractor's valuation method for the NAVE and YMCA buildings.

2. Spillover commercial land value uplift

Uplift in commercial property values across a wider defined Impact Zone, spanning a 1-2 minutes walking distance from the LUF project sites

Evidence: Property-level mapping of VOA data and appropriate yields achieved locally, building on our FHSF valuation work and updated to reflect town centre use and increased spending.

3. Spillover residential LVU

The effects of improved town centre offer and economic outcomes on the town housing market

Evidence: Census 2011 dwelling estimates by type and ONS current median house prices locally (HPSSA 11), updated to reflect a small shift in house prices across two zones.

4. Direct amenity impacts

The long-term effects of improved amenity at the new activity park

Evidence: Assessed through application of MHCLG-AG benchmarks to the proposed scale of the new park

5. Labour supply impacts – skills related

The role of improved qualifications increasing qualifiers likelihood to engage in the labour market.

Evidence: Based on planned qualification forecasts and ONS GDP per FTE job estimates locally and WebTAG labour supply impact principles.

6. Move to more productive jobs – skills related

The increased productivity of qualifiers due to gaining qualifications, reflected by increased future earnings

Evidence: Based on planned qualification forecasts and benchmarks by level produced by Hull College Group research

For commercial land value uplift impacts, the independent valuation work

completed by JLL is robust and unbiased, and builds on previous valuation work to ensure no double-counting of impacts.

__ Local level impacts __

1. Construction-related employment

A temporary boost to the construction sector arising from capital investment

Evidence: Build cost estimates and ONS turnover per construction job benchmarks

2. Cumulative GVA returns

GVA returns from net employment impacts locally

Evidence: Net jobs projections from delivery and ONS GVA per FTE job benchmarks by relevant sector.

Explain how the economic costs of the bid have been calculated, including the whole life costs

The overall gross financial cost of our package is estimated £12.7m (£10.2m of LUF), with other public funding of £2.1m, and £430,000 of third party contributions. This capital cost includes prudent allowances for risks and contingencies, alongside allowances for development costs, inflation and all fees.

An annual profile of costs, LUF and local contribution has been converted to real terms prices based on forecast average inflation (from the ONS GDP Deflator data March 2022) and then discounted at 3.5% per year (HMT Green Book social time preference discount rate) to ensure economic case costs are presented at Net Present Value (NPV). An optimism bias (OB) allowance is applied to public costs.

Whilst the upper-end allowance for OB included for non-standard buildings and standard civil engineering projects in HMT Green Book Supplementary Guidance ranges from 44% to 51%, in practice much of the OB can be mitigated away based on a range of factors including local political will, BMBC's ownership and understanding of some of the assets and some cost certainties. For this assessment, programme-level OB is estimated at 20%.

The present value economic cost of the proposals is estimated at £14.4m (NPV with OB inclusions).

Describe how the economic benefits have been estimated

***PLEASE NOTE, KEY TABLE INCLUDED IN APPENDIX 1 ***

All national-scale impacts have been assessed in line with HMT Green Book, DHULC/MHCLG Appraisal Guide and WebTAG. Impacts are calculated as gross and net cumulative, and net present value (NPV), compared to the counterfactual position.

1. Direct land value uplift

Investment to transform Barnsley's cultural and youth offer will bring a direct uplift in the asset values. Investment to transform Barnsley's cultural and youth offer will bring a direct uplift in the asset values among the Levelling Up Fund (LUF) sites. JLL's (2021) valuation of the Civic valued the building at £1,726,114 based on the market value rents and yields for the floorspace in use and a lower vacant property value for the remaining floorspace. By bringing a greater proportion of the building into active use and improving the investment yield applicable to existing space, a future use value with LUF funding of £2,831,040 has been estimated, representing a gross LVU impact of £1.1m for the purposes of economic appraisal (private and public sector costs deducted in the modelling).

This method of valuation has not been possible to value the other two projects due to their unique and community uses, the contractors method of valuation has therefore been used to convert the development costs of the refurbishment of the YCMA and buildings NAVE into the gross direct land value uplift for the projects for the purposes of economic appraisal (private and public sector costs deducted in the modelling).

Prudent displacement deductions are applied to direct LVU (-25% for all projects) to provide net estimates. Displacement is assessed at the lower medium levels, reflecting the fact that investment will be directed into unique assets in the town centre.

2. Spillover commercial land value uplift

The LUF package will safeguard and drive spending across the town core, with 'spillover' effects on values among existing town centre commercial assets. Stock within an appropriate 1-2 minute walking distance has been mapped by JLL in 2021, building on the valuation work completed to support the successful FHSF submission.

To reach a current value JLL applied appropriate locally sourced property yield and occupancy rate evidence to known rateable values to derive estimates of post-FHSF values. Reasonable adjustments have then been made to current rents and yields achieved, reflecting the scale of investment planned in the town centre compared to other recent public town sector investment, to estimate the effects of expected increased economic activity and placemaking benefits following delivery.

A prudent (-25%) displacement adjustment is made, enabling net spillover commercial LVU estimates.

3. Spillover residential land value uplift

The proposed investments will make Barnsley more desirable residential location through a number of mechanisms. Principally, an improved youth offer will encourage families to locate within accessible distance of the town centre, whilst placemaking and footfall improvements in the town centre will improve perceptions and economic opportunities in Barnsley drawing all types of residents, not just families.

The extent of 'spillover' housing market impacts can be considered at two levels – a short walk from the town centre and at an urban area level. The number and type of dwellings in defined impact areas will be mapped by respective housing type with current residential house prices applied to reach an estimate of existing values.

The impact of the projects is expected to generate a small uplift (0.3%) uplift in values across the town, with a higher impact on town centre properties (an additional 0.2%).

4. Labour supply impact – skills

The package will improve the employability of young people, encouraging improved labour supply. Prudently only the impact of GCSE/BTEC courses at the NAVE has been monetised, given their more formal nature. Building from 10 learners a year to 15 after three years, these courses will be provided to local young people enabled by the new facilities. Without the LUF investment, it is considered likely that around 10% would not otherwise have been engaged in the labour force.

To estimate reduced welfare cost to the UK Government a benchmark ONS GDP per entry-level FTE job for Barnsley district has been applied to determine the overall GDP generated by the 10% of learners. Prudent adjustments for deadweight (25%) and displacement (25%) have then been made to estimate 'net' GDP returns.

In line with accepted WebTAG methodology, 40% of GDP can be claimed in welfare-related impacts over ten years.

5. Move to more productive jobs

The remaining 90% of qualifiers are likely to experience an uplift in wages due to upskilling. The marginal wage returns achieved through a shift in qualification by level and type can be monetised based on Hull College Group research benchmarks (Demonstrating the Value of Hull College Group, Analysis of the Social and Economic Impact of Learning, 2013) that have been updated to reflect 2022/23 prices. Therefore, for these learners, the appropriate benchmarks for the wage benefits of their additional qualifications have been applied over a ten-year period to estimate the gross wage uplift.

Again, deadweight (25%) and displacement (25%) adjustments have been made and in line with WebTAG, 30% of the improved wage rates have been claimed as exchequer benefits (tax take).

6. Direct amenity impact

DCLG Appraisal Guide benchmarks for amenity impact of urban core greenspace have been applied annually over the appraisal period to the 1.2ha new activity park.

7. Distributional Impacts

Median average gross disposable household incomes (including after housing costs) in the borough are around £4,955 lower than the England average (ONS, GDHI per head, 2019 data), a deficit of 29% on national levels. This suggests that redistributive effects can be substantial, particularly given the in combination effects of delivering all three projects. At a project level, weighting for distributional impacts have been applied to all national-scale welfare benefits assessed based on a multiplier of 1.39, to be include in adjusted BCRs. Note, this includes an adjustment to the power of 1.3, as per the HMT Green Book suggested elasticity of marginal utility of income.

A summary of impacts is provided at ****Appendix 1, Table 11***

Provide a summary of the overall Value for Money of the proposal

Net present value national impacts are assessed against net present value economic costs to derive the initial and adjusted benefit-cost ratio (BCR), as per the HMT Green Book, DCLG Appraisal Guide and LUF FAQ's suggested approach.

The Appraisal Summary Table in section 5.4.4 clearly shows what has been included in both BCR positions, which reflects all public and private costs (including OB described in 5.3.1) assessed against all national-scale monetised benefits (described in 5.3.2).

The initial BCR is assessed as 'total discounted benefits (excluding distributional impacts) minus total discounted private sector costs divided by total discounted social costs'. Whereas the adjusted BCR has included the net present value of estimated distributional impacts as well.

On this basis, the preferred option project has an initial BCR of 2.19:1 and an adjusted BCR of 3.06:1, reflecting high value for money in line with categories set out in the DCLG Appraisal Guide; notwithstanding the potential for the project to support local level employment and associated GVA returns, described in 5.4.2.

Upload explanatory note
(optional)

LUF. Barnsley Central. Appendix VI. BCR economic case note.pdf

Have you estimated a Benefit Cost Ratio (BCR)?

Yes

Estimated Benefit Cost Ratios

Initial BCR	2.19
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Adjusted BCR	3.06
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Describe the non-monetised impacts the bid will have and provide a summary of how these have been assessed

****PLEASE NOTE KEY TABLE IN APPENDIX 1****

__Quantifiable local employment benefits__

Modelling of gross and net (to Barnsley) direct employment effects is based on known construction activities. This is an under-estimate as further long-term FTE jobs will be enabled at the new facilities and across the town core.

Nevertheless, prudent adjustments of leakage, displacement and indirect and induced (multiplier) effects are applied to estimate net additional employment impacts to Barnsley's labour market.

Cumulative GVA effects within the local economy arising through net labour market gains, are derived, premised on construction job years.

A summary of local-level employment GVA impacts is provided in the table below. By this estimate, the proposals will ensure at least 2 net FTE jobs directly and £1.90 million in cumulative GVA returns (£1.84 million at NPV) over the coming years. (**Please see, Appendix 1, Table 12** not possible to replicate in free text)

__Other wider non-monetised impacts include:__

An improved town experience – through the improved appearance of key sites, bringing void spaces back into use and providing new cultural venues and accessible greenspace.

Jobs created and safeguarded – investment will futureproof jobs based at YCMA and the Civic, and provide a home for new and existing roles to be accommodated at the NAVE, whilst delivering new and improved space to support new roles.

Social impacts of volunteering opportunities – for example, BYC currently has a thriving volunteer team of 60 adult volunteers. They are all DBS checked and receive support and training in safeguarding, GDPR, First Aid and other relevant course. BYC was awarded the Queens Award for Voluntary Service (MBE) in 2017 for the outstanding work that the volunteer team are engaged with. The NAVE will provide further volunteering opportunities and a purpose designed space for their volunteers to enhance and widen the quality and impact of their work. The Hub and YMCA also provide volunteering, student placement and training opportunities

Economic and social impact of other skills and employability support

Increased aspirations of young people – for example, The NAVE will provide opportunities for 750 young people per year to engage with some of the world’s finest musicians, raising their ambitions and aspirations and providing them outstanding training and role models.

Reduced crime

Health benefits – supported through increased physical activity and mental health benefits of participation in music and culture and engagement with youth services.

Increased active travel – supported by new high-quality route across the activity park, reducing car travel into the town centre.

Provide an assessment of the risks and uncertainties that could affect the overall Value for Money of the bid

PLEASE NOTE KEY TABLE IN APPENDIX 1

The key delivery and economic risks include the potential for:

- (a) reduced project economic outcomes,
- (b) a delay in outcomes being achieved and
- (c) higher than anticipated levels of displacement.

Whilst there are also financial risks associated with the LUF projects, the inclusion of contingencies and an allowance for Optimism Bias has already considered the implications of cost overruns.

Given these risks, three sensitivity tests have been carried out as follows:

- Sensitivity 1: -20% of LVU, amenity, and skills results
- Sensitivity 2: +10% displacement
- Sensitivity 3: 2-year delay in outcomes

The effects of these tests on the headline BCR are provided below. Through this stress-testing, GENECON’s assessment is that the Barnsley Futures LUF programme would still comfortably achieve Value for Money with an initial BCR of at least 1.7:1.

(** Please see Appendix 1, Table 13** not possible to replicate in free text)

Upload an Appraisal Summary Table to enable a full range of impacts to be considered

Appraisal Summary Table 1

Upload appraisal summary	LUF. Barnsley Central. Appendix IX. AST Appraisal Summary Table .pdf table
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Additional evidence for economic case

Additional evidence 1

Upload additional evidence	LUF. Barnsley Central. Appendix 1. Bid text. FIGURES & TABLES.pdf
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Confirm the total value of your bid Total

value of bid £12766422

Confirm the value of the capital grant you are requesting from LUF

Value of capital grant £10243422

Confirm the value of match funding secured

£2523000

Evidence of match funding LUF. Barnsley Central. Appendix X. MATCH confirmation.pdf (optional)

Where match funding is still to be secured please set out details below

Match-funding totalling £2,523,000 will be provided as follows:

£530,000 match for the Youth Place and Space project is secure. £30,000 will be provided by Chilypep. [REDACTED] will be provided by [REDACTED].

£393,000 of match-funding is being provided for the NAVE. This represents the value of the site which the Council will transfer to Barnsley Youth Choir on completion of the refurbishment.

£1,600,000 of match-funding is secure for the Civic. £400,000 is being provided by the Civic, and £1,200,000 is secure from the Historic High Street Heritage Action Zone to support the heritage elements of the scheme, including the historic façade to Eldon Street.

The project therefore benefits from a fully-funded package, with all match funding in place.

Land contribution

If you are intending to make a land contribution (via the use of existing owned land), will provide further details below

As outlined above, Barnsley Council as the owner of the building in which the NAVE will be created, will make a land contribution worth £393,0000. We have obtained an independent valuation of the site and building that the Council contribute and have attached this. The building is currently in the Council's full ownership and there are no restrictions on its use.

Upload letter from an independent valuer LUF. Barnsley Central. Appendix X. MATCH confirmation.pdf

Confirm if your budget includes unrecoverable VAT costs and describe what these are, providing further details below

The budget includes [REDACTED] in irrecoverable VAT. This is entirely attributable to the cost of the refurbishment of the Youth Hub (Place & Space) element of the bid and has been applied at a rate of 20% against the total cost of the scheme. Irrecoverable VAT has been included following a review of the VAT status of the

YMCA as owners of the building proposed for refurbishment and [REDACTED]. The outcome of that review indicates that based on current proposals VAT would be payable [REDACTED].

Should any future reductions in the amount of VAT due against the scheme be identified then the equivalent amount in LUF grant will be repaid to DLUHC.

Describe what benchmarking or research activity you have undertaken to help you determine the costs you have proposed in your budget

1. Youth Place and Space

The cost plan has been estimated based upon internal benchmarked data, BCIS and budget quotations by engagement with the market, where possible. Details of key assumptions and allowances are listed in the cost plan relating to site preparation; the clubhouse; skate park; road, paths and paving; soft landscaping; fencing, railings and walls; external features; drainage; and services.

2. YMCA and Nave

This cost plans have been prepared on a quantified measure, where possible, and appropriate for the level of design information available. Where design information is inconclusive or not fully coordinated, we have made assumptions and allowances in the cost plan to cover our understanding of the design intent. Cost allowances have been built up using typical market rates for the specified/assumed products forming the design intent.

3. The Young Civic

The estimated costs within the cost plan reflect current market conditions and assume competitive market returns are achieved based on open tender and will be delivered as a single project based on a traditional form of contract.

A Ground Investigation Survey and a Timber Survey are required before costs can be analysed further.

A Provisional Sum of £50,000 has been included for a new substation to supply electricity to the new food & beverage facility. Final costs will be revised once the full specification is determined.

Provide information on margins and contingencies that have been allowed for and the rationale behind them

Youth Place and Space

An allowance of 10% contingency has been applied which reflects the level of feasibility and design work completed to date and the risk allowances in the risk register.

YMCA and Nave

A design risk allowance calculated on a percentage of the construction costs has been included within this cost plan. This risk allowance has not been calculated in relation to any specific risks or risk register but is deemed an allowance for the Contractor's design development, we have made an inclusion of 10% at this feasibility stage. Subsequently our risk register has been prepared which demonstrates that level of allowance is appropriate.

The design development risk allowance reflects the level of perceived risk associated with a project of this type, scale, and at the current stage of development. The allowance has been reviewed and aligned to BMBC's attitude and approach to risk management whilst considering the current level of significant design risks and unknown site specifics.

Young Civic

10% design and client contingencies have been included within the cost plan which reflects the level of design development and identified risks.

Inflation

Reflecting the current volatility in the market, inflation allowances within all the cost plans have been removed and reapplied using the latest BCIS indices, and updated to reflect the current construction programmes for the projects.

Describe the main financial risks and how they will be mitigated

The key financial risks for each project and the mitigation actions are outlined below. Full details can be found in Appendix VII – Risk Register.

Risk 9 – There is a risk that the war in Ukraine, the impact of Brexit and post Covid surge in demand will weaken the supply chain market and as a result increase prices and lead to delays in procurement and/or the supply of materials (score 15, costed risk £75k).

The cost plan has been prepared based on current costs with an allowance for building cost inflation (using current BCIS indices) during the build-out programme. We will ensure during procurement that we are clear about the non-negotiables in the programme. We will build realistic procurement windows into the programme. We will work inclusively with the supply chain through the programme, so they are aware of progress and our ambition. We will hold regular supplier meetings and networking events to sustain the supply chain. Should mitigations fail we will identify alternative sources of funding and alternative procurement approaches to reduce the impact on the programme.

Risk 11, 23, 32 – Costs exceed funding envelope due to unrealistic scope, unrealistic initial costs, and inadequate contingencies.

Our mitigation approach is to generate robust and realistic costings using professionally qualified consultants; include appropriate contingency to reflect the level of risk (costed in risk register); value engineer to reduce the scope, where necessary; and follow the Council's assurance processes to escalate potential cost increases early. Post contract – the Council will agree a fixed lump sum with a competent and experienced contractor. Should mitigations fail then additional funding would be sought from other sources, including the Council's capital programme.

Risk 11, 22, 24, 30, 31, 39 - Project cost over-runs, with construction budgets not accurate due to limited site surveys and investigations, abnormalities and constraints not fully known.

Pre-contract, undertake early survey and investigation site works. Post contract: Agree fixed lump sum and programme in the building contract with a robust set of contract documents and specifications. Select a competent contractor. Contingency included that reflects the project risks. Professional cost management to be used on all schemes.

Risk 17, 37 – Schemes are not operationally viable and revenue funding generated is insufficient to cover rising costs, such as energy.

Work with Partners to secure additional funding from other funding sources to alleviate revenue cost pressure. Identify additional commercial revenue streams. Proposals to include energy efficiency improvements.

The Council has considerable experience of delivering complex multi-funded capital projects. Delivery of the project will be supported by the Council's robust financial management controls and processes.

Project partners will oversee the commercial strategies of the assets post completion.

The Activity Park will be a Council asset, although will be closely linked with the adjacent Barnsley Youth Zone, which OnSide are currently supporting the development of. The Council will work closely with OnSide and Chilypep as key stakeholders in these procurements.

Where the contracts will be [REDACTED]

projects will be tendered using the Public Procurement Regulations (2015) procedures in conjunction with our Strategic Procurement team to ensure a fair, transparent and open process which aligns to the National Procurement Policy Statement.

For the NAVE, YMCA building and Activity Park [REDACTED] will be looking to work alongside the delivery partners to [REDACTED]

As these are refurbishment schemes it is felt that works contractors would be more attracted to a fully designed scheme, which would mitigate the risk to them in the works and therefore generate more bids.

For the Activity Park [REDACTED]

specialist civils works it is felt engaging a contractor earlier in the process would bring additional intelligence on the best way to bring forward the works on the site, given its constraints.

The sourcing of multidisciplinary professional services to support the design development, cost consultancy and contract management of the various elements of the schemes preceding the procurement of the works contracts will be [REDACTED]

[REDACTED] to deliver these particular scheme of works. As one package of services this will ensure consistency in approach, where appropriate.

For both the appointment of the design team and the works contractor(s) [REDACTED]

[REDACTED] It is recognised that the professional services and construction market is very buoyant at the moment, with lots of works of this nature taking place so [REDACTED] procurement processes attractive to ensure a good number of bids. It is expected this will mean the tender evaluation focuses on quality and the ability to work collaboratively as client and contractor/ provider.

Where possible [REDACTED] will consolidate the packages of works to maximise value for money and consistency in approach to manage programmes efficiently due to the short timescales associated with the delivery of the works. It is recognised there may be some specialist packages of works which would be better delivered from a standalone contract, like the external façade and roofing works for the NAVE building.

For the YMCA building

The Council has access to a number of framework agreements which could support a more streamlined procurement exercise to accelerate the delivery of some or all of the works and services further.

As part of the pre-market engagement the Council would look to review the frameworks such as YORConsult and YORBuild, Crown Commercial Services and Procure Partnerships agreements to understand the level of interest in the packages of services and works via this route from the awarded contractors to inform a decision on whether a framework or open market procurement would generate the best level of interest and the most competitive bids.

For the Civic there is already an established professional team appointed to the project and a defined programme for the completion of Stage 4 design by mid-August and procurement of a main works contractor via a restricted tender process which should allow appointment in October 2022. As the Civic are the client for the purposes of the contract they are not required to work within the Public Contract Regulations, however the Council's procurement and finance team are supporting the process to ensure a robust procurement to identify a suitable contractor who can deliver the works in a short timeline. As part of the programme the professional team have already undertaken some informal premarket engagement with contractors to make them aware of the works and seek their views on the best approach to the procurement to maximise the level of interest once the tender is published.

Who will lead on the procurement and contractor management on this bid and explain what expertise and skills do they have in managing procurements and contracts of this nature?

through its Strategic Procurement and Contract Management team and the Strategic Category Manager for Capital will lead the project.

The Strategic Category Manager for Capital Projects, working alongside the members of the project team is experienced in the procurement and management of all types of capital projects including new build and refurbishment across a wide portfolio of Council and external assets for both simple and complex procurements.

The Category Manager will work closely with the Council's Project Manager for the project and the appointed Project Managers for the Youth Choir, YMCA and Civic to ensure the delivery programme and aspirations for each scheme are reflected in the procurements and the subsequent appointment of the contractors.

The contract management of the appointed providers will be undertaken by the appointed Project Manager for the scheme and follow the general principles of the RIBA stages of design and construction to ensure consistency.

Are you intending to outsource or sub-contract any other work on this bid to third parties?

There will be no outsourcing or sub-contracting beyond procurement of professional services and delivery contractors.

How will you engage with key suppliers to effectively manage their contracts so that they deliver your desired outcomes

The Council, alongside the delivery partners will look to ensure that the contracts let are managed using a defined and structured project management methodology with a project board to ensure the correct level of scrutiny is applied to ensuring the appointed contractors are managed in line with their contractor proposals.

To mitigate the risks to the contractors the Council would look to either ensure

the design liability to the contractor is limited through a traditional contract, or that early contractor involvement is sought to manage out the risks of the design.

In terms of quality the Council will work with either the external or internal design teams to ensure the employers requirements are robust and that the quality of the project is easily measurable. Contractors and design teams will be required to engage young people in their design work via a young people's group and with young people who currently access the three projects.

In terms of the appointment of external design support the Council will ensure KPIs are set for the providers to manage delivery to programme, budget and quality standards.

Set out how you plan to deliver the bid

The Project Delivery Plan (included in appendix VII) for each project is summarised below.

1. Youth Place & Space

Programme

The key milestones are as follows:

- Activity Park outline planning consent – Jul 22
- Design team procured - Oct 22 (YMCA)
- Design work complete – Sept 22 (Activity Park) and Mar 23 (YMCA)
- Activity Park reserved matters approval – Dec 22
- YMCA planning approval – Apr 23
- Contractor appointed – July 23 (Activity Park) and Aug 23 (YMCA)
- Construction works complete – Feb 24 (Activity Park) and Mar 24 (YMCA)
- Opening – Mar 24 (Activity Park) and Apr 24 (YMCA)

Dependencies and Statutory Approvals:

Youth Place & Space is dependent on the following agreements and statutory approvals:

§ Planning consent is required for both the Activity Park and YMCA/ Chilypep building. Pre-application discussions have been held with the Planning Authority and no significant issues are anticipated.

§ Match funding for the project has been confirmed.

§ YMCA own the YMCA building and a lease is in place with Chilypep § BMBC own the land to be used for the Activity Park. There is no dependency on the delivery of this project and adjoining Youth Zone, although the impact of the project will be enhanced by its proximity.

2. The NAVE

Programme

The key milestones are as follows:

- Design team procured - Oct 22
- Design work complete – Mar 23
- Planning approval – Apr 23
- Contractor appointed – Aug 23

- Construction works complete – Apr 24 ·
- Opening – May 24

Dependencies and Statutory Approvals:

The NAVE is dependent on the following agreements and statutory approvals: -
Planning consent is required. Positive discussions have been held with the Planning Authority and no significant issues are anticipated.

- Match funding for the project has been secured.
- BMBC own the building and it is currently vacant.
- The Community Asset Transfer has been agreed and approved by Cabinet.

This is ready to sign, and a lease created and agreed when funding is secured.

3. The Young Civic Programme:

The key milestones are as follows: ·

RIBA 4 complete – Aug 22

- Planning approval – Aug 22
- Contractor appointed – Nov 22
- Construction works complete – May 23 ·
- Opening – Jun 23

Dependencies and Statutory Approvals:

The Civic is dependent on the following agreements and statutory approvals: §
Planning consent is required. Positive discussions have been held and no significant issues are anticipated.

§ The property is owned by BMBC and a lease is in place with the operators Barnsley Civic Enterprise.

§ Match funding for the project is in place.

Delivery Team – Roles and Responsibilities

BMBC will be responsible for the delivery of all of the projects, with Kathy McArdle (Service Director for Regeneration and Culture) acting as Project Executive. The Programme Director will be the Head of Economic Development and Group Leader – Regeneration Projects. The delivery team will be made up of specific Delivery Leads from within Barnsley Council:

- Head of Property - responsible for the CAT to BYC and operational leases to the YMCA, Chilypep and Barnsley Civic.
- ██████████ – Strategic Finance Manager – Funding and Growth
- ██████████ – Procurements and Contracts

A professional team is in place for the Civic and Activity Park. Teams will be procured for the YMCA and NAVE through a competitive process. Consultants will need to demonstrate appropriate experience and skills in delivering works of a similar nature.

A main contractor will be appointed for each work package following a competitive procurement process.

The Council will work with YMCA and Chilypep; BYC and Barnsley Civic to manage and operate the facilities under a peppercorn lease agreement.

Stakeholder management

Key project stakeholders have been identified and mapped based upon their perceived levels of interest and influence over the project. The approach to engagement and communication with these stakeholders has then been designed accordingly.

The following stakeholders have been identified as those with high levels of interest in and influence over the delivery of the project, and will therefore for be actively engaged and consulted throughout delivery and into the future:

- Barnsley Youth Choir, Chilypep, YMCA and Barnsley Civic – as operators these stakeholders will be actively involved at board meetings and design workshops

· Statutory Authorities, such as the Planning Authority – continue regular engagement as well as seeking formal consents through the statutory process · Youth Zone in development by OnSide – as a neighbouring facility and complementary provider of services to young people they will be engaged during design workshops and operational planning to ensure complementary approach

Other stakeholders such as the Youth Council, town centre businesses, and young people's groups are identified within our stakeholder plan with details of how they will be engaged (see stakeholder management sections of the Delivery Plan).

Approach to Project Management

Project management (PM) and delivery will follow the established and successful protocols established for capital projects such as delivery of the Glass Works. The Council adheres to Prince 2 management principles and provides templates and frameworks for corporate PM.

Project KPIs, agreed with the Capital Oversight Board, will be applied. The KPIs are based on key delivery challenges and monitored using BMBC's standardised PM tools: PEP; project programme; project budget; and brief(s) / specification(s) that outlines BMBCs quality requirements.

*Programme tracking - Each PM will be responsible for tracking the project delivery against the project programme, ensuring actions are delivered on time. Weekly meetings between the PMs and the delivery team will track progress of actions enabling PMs to regularly assess project delivery. The PMs will be responsible for identifying potential slips and allocating resource and finance to ensure the project is delivered against the programme.

*Cost Management - The PMs, alongside BMBC's finance team, will review costs to identify any differences between actual cost and budgeted cost. The project manager will report any overspend back to Capital Oversight Board that any inefficiencies can be resolved. Reporting of actual against budget and forecasting risk pressures takes place on a monthly basis and incorporated into monthly project board reports.

*Resource Planning - When developing the project programme the PMs will be responsible for allocating resource to the tasks on the project programme, and recording actual resource used.

*Quality Assurance - BMBC will ensure that a clear brief and specification is written for suppliers that outlines quality expectations. When assessing the progress of each of the suppliers, BMBC will refer to the brief and specification to ensure the product meets the quality required.

Demonstrate that some bid activity can be delivered in 2022-23

Our funding profile identifies the ability to spend £2,275,686 in 22/23. This relates partly to the professional fees associated with the detailed design work for all the projects, although the majority of this spend comes from the Young Civic where designs are already well advanced and work will start on site in November 2022.

Risk Management: Set out your detailed risk assessment

A detailed risk register has been developed for the package of projects and is appended (Appendix VIII). Excluding the financial risks which have been outlined in response to Q6.1.8 the highest scoring risks are outlined below:

Risk 11, 21, 23, 29, 36 – There is a risk that site and building conditions on site undermine the construction programme and the design, and increase costs.

This risk will be mitigated through detailed survey and feasibility work undertaken to inform the designs; early engagement of heritage specialists; and selection of a design team with heritage experience.

Risk 19, 28, 38 – There is a risk that the project fails due to the operational capability and capacity of the operational partners – YMCA, Chilypep, Barnsley Civic and BYC (score 10 £75k costed risk).

This will be mitigated by working with Partners (and personnel) who are experienced and have a track record of successful delivery. BMBC will also support Partners and monitor delivery closely so any identified issues or risks can be addressed quickly.

Risk 15 – There is an operational risk associated with loss of engagement with youth partners and educational providers resulting in a low number of users and benefits not being delivered (score 9, costed risk £75k).

An engagement and communication plan will be established to help mitigate this risk. The operational plans include for funded roles to facilitate and lead on engagement.

Risk 12, 23, 30 – There is a risk that failure to secure timely planning approvals delays the programme (highest score 9, costed risk £125k).

All the schemes have had a positive response from early engagement with the Planning Authority. The Nave and Young Civic are not making significant changes to the external facades and built form (apart from improvement works). Youth Place and Space requires only small external works to the YMCA, and the Activity Park is improvement and investment in a derelict site.

Risk 7, 18 – Risk that unclear governance leads during project delivery leads to delays and scope creep (highest score 9, costed risk £50k). BMBC has experience off delivering projects working with partners. Detailed governance arrangements will be set out within the PEP.

The Project Managers will be responsible for managing the risks to the project. Risks will be identified at weekly meetings and recorded on the risk register – the primary tool for risk management. Each risk will be assessed by likelihood and impact, receiving a score between 1 (very low) and 5 (very high). The scores are then multiplied together, producing an overall score between 1 (very low) and 25 (very high) allowing high-likelihood high-impact risks to be easily identified and closely monitored. The project team will proactively plan and implement mitigation actions for each risk. Each risk will be reviewed throughout the delivery of the project enabling the project team to assess the effectiveness of the mitigation actions taken, ensuring each risk is being managed effectively.

Provide details of your core project team and provide evidence of their track record and experience of delivering schemes of this nature

The Council is responsible for the design and construction of all 3 projects working with the respective project partners – BYC, Barnsley Civic, Chilypep and YMCA. All of the core team members have capacity to deliver the project, supported by Barnsley Property Services. This package of projects is a priority for the Council and resources will be prioritised accordingly. If needed, additional support will be provided through consultancy support.

Project Executive – [REDACTED] will be the Senior Responsible Office for the scheme. [REDACTED] has a strong track record of working on major regeneration projects including [REDACTED].

Delivery Lead – The Head of Economic Development and Group Leader – Regeneration Projects will have overall accountability for the delivery of the project.

Client Project Managers – 2 x Client PMs will be identified to oversee the delivery of the 3 projects.

Finance Lead – [REDACTED] will be responsible for project finance during the delivery and operational phases. Mark is the Strategic finance lead for the Council's capital funding pipeline worth £300m+.

Procurement Lead - [REDACTED] will be responsible for the procurement of all works and services. [REDACTED] is a qualified and experienced procurement professional who has managed major capital works procurements including the PRIP housing programme valued at £300m.

Assets Lead – The Head of Property will be responsible for the CAT for the NAVE and lease arrangements for the NAVE and Civic.

Consultancy support will be engaged to undertake the next stage of design work to secure planning consents and contractors.

Operational leads for each of the projects are:

NAVE, BYC – Mat Wright, as a director of a Trust was involved in a number of projects and having worked as a Vice Principal helped to establish a £50m new build school, joining two existing schools together. There were specific challenges involved in this. Mat as a Regional Director of Education for a trust overseeing 27 schools and 14,500 children involved playing a key strategic role where Mat line-managed Principals of large schools, many with significant financial and operational challenges.

The Young Civic – Anthony Baker joined the Civic as CEO in September 2021. Anthony has worked in the arts for over 20 years, most recently as Executive Director and CEO at Freedom Festival an ambitious and important year-round arts deliverer and major festival producer in Hull. Prior to that he spent almost 10 years at Dance City, transforming the organisation to one of great success in its dance programming, its Further and Higher dance education delivery and its community dance class delivery.

YMCA Barnsley – Andrea Battye is a qualified and experienced youth work professional who has been a Senior Manager at YMCA Barnsley for over 20 years. She has overseen the ongoing regeneration and development of YMCA Barnsley as a young people's hub in Barnsley delivering significant outcomes for children and young people, and as a viable charity with a sustainable legacy. She plays a key role in the strategic development of the VCSE Voluntary, Community and Social Enterprise sector in Barnsley and has extensive experience of working with Barnsley MBC as a partner in the delivery of children's and youth work services in Barnsley.

Chilyep - Lesley Pollard has been the CEO of the Children and Young People's Empowerment project for 21 years, a Charity with nationally recognised good practice in youth participation, working mainly, although not exclusively, across South Yorkshire. Her role includes responsibility for the overall strategic and operational management of the organisation, as well as securing and managing funding and investment, establishing partnerships and networks, and leading the staff team.

Barnsley Council has proven track record of securing and delivering successful community and economic regeneration programmes such as the Glass Works – a £200m development completed in 2021 providing new civic, leisure and retail heart in Barnsley town centre. This includes a new town square, newly refurbished market, new library, cinema, bowling alley, high-end retail, café's, bars and restaurants.

The Council is not intending to sub-contract the delivery of this project.

Set out what governance procedures will be put in place to manage the grant and project

Assurance is built into the local authority's contract management processes which ensure Finance, Legal Procurement and Risk Assurance colleagues are closely

involved regularly in project planning, monitoring and verification. The Council's Section 151 Officer is the Executive Director responsible for these service areas and will ensure that appropriate capacity, resources and systems are in place to meet budget, quality and milestone targets.

The project will be overseen by BMBC with consultants and contractor(s) procured to deliver the works. BMBC has significant experience in managing and delivering major capital projects and has a strong track record of performance, governance and contract management, including ensuring compliance with funding conditions, procurement and subsidy control regulations.(Appendix 3. Organogram)

Key boards exist as part of the Council's internal and partnership governance structure. Although the boards are not officially decision-making bodies under the council's constitution, they do they make decisions in relation to the programmes/strategies they are responsible for. This route provides an opportunity for much broader consultation and discussion.

The LUF Programme Director, Alex Richardson, will be responsible for

providing reports up to the Town Centre Programme Board. This Board is a group of key stakeholders from the Council who oversee the development of the town centre schemes, coordinating and having oversight of all development activity. Any issue that commits expenditure, progresses a project or changes Council policy or service delivery will need formal approval.

Each level of project management will be responsible for providing the Town Centre Capital Delivery Group with assurance on:

- Risk management processes, including their design, application and effectiveness;
- Contract management, including progress updates and the effectiveness of controls and mitigations;
- Financial management and budget assurance;
- Wider monitoring and evaluation, including stakeholder engagement and communications.

Governance arrangements will be set out within each project PEP and communicated to all team members.

Sitting above the Town Centre Programme Board, the Capital Oversight Board oversees all plans and priorities in relation to the Council's Capital Expenditure and monitor the overall financial performance of the Council's capital projects, including this one. They will receive and review the business case considering cost and funding implications including full lifetime cost implications; receive and review individual follow up reports on the financial performance of the project; and identify and review options and cost mitigations should these be required. The Capital Oversight Board will decide which issues need to be escalated via SMT to Cabinet.

The financial controls and processes have been thoroughly and positively reviewed by MHCLG, European Commission, the European Court of Auditors along with our Internal and External Auditors.

The budget holder for the project is the Executive Director for Place Directorate. All capital expenditure must be approved by the budget holder, or nominated representative, before being committed. Purchase Orders will be raised by BMBC Finance in accordance with Council's financial regulations and procedures. Ultimate accountability for the financial management of the projects will rest with the Council's Section 151 Officer.

Members of the project team, including consultants and contractors where appropriate, are required to follow Council policies and procedures in relation to areas such as, but not limited to, Data Protection, Cyber Security, AntiBribery, Fraud and managing Conflicts of Interest.

The function of the Audit Committee is to improve focus in the Council on the issues arising from risk management, internal control and reporting. The Audit Committee reviews such issues by - considering the effectiveness of the Authority's risk management arrangements, the control environment and associated anti-fraud and anti-corruption; seeking assurance that action is being taken on risk-related issues identified by auditors and inspectors; being satisfied that the council's assurance

statements, including the Annual Governance Statement; and review internal audit reports and the main issues arising and seek assurance that action has been taken.

Each of the Operational leads have their own governance arrangements for the operational delivery – Youth Place and Space Board, Nave Board of Trustees and Civic Programme Board. Barnsley Youth Zone will be established as a subcommittee of the full Youth Council – further down the line a Young Peoples Development Group (YPDG), specifically for Barnsley Youth Zone, including members from other organisations will be established by OnSide, to help the development of the facility.

An example of what young people will firstly be engaged in is branding with a local design agency to come up with a brand that reflects and celebrates Barnsley. Further down the line the YPDG will be involved in the interviewing of Barnsley Youth Zone staff team.

If applicable, explain how you will cover the operational costs for the day-to-day management of the new asset / facility once it is complete to ensure project benefits are realised

All the projects have a clear plan as to how they intend to be financially sustainable. For the two cultural projects - The NAVE and The Civic, comprehensive business plans and financial models are attached for each.

1. Youth Space and Place (non-Cultural bid)

The Activity Park element will be managed and maintained by BMBC. The costs associated with maintenance and life-cycle repairs have been calculated with reference to Council experience of grounds maintenance of assets across the portfolio. Revenue funding is in place to cover these costs.

YMCA and Chilypep currently run their activities from the YMCA building in Barnsley town centre. The current poor condition of the building restricts the amount of revenue that can be generated and running costs have escalated in recent years. The capital investment being undertaken as part of this project will significantly reduce running costs. It will also help attract more tenants for the shop units (outside of scope but important source of revenue) and improve the demand for space to be hired out providing long terms sustainable revenue streams.

2. The NAVE

Barnsley Youth Choir (BYC) will operate the NAVE. A cashflow forecast has been produced with inputs from a range of experts and professionals which demonstrates operational sustainability following completion of the works (██████████). BYC has a strong track record in generating income and fundraising over many years. Their income sources include choir fees BYC membership has grown steadily in finances over 10 years and now has over 750 singers and 90 volunteers; fundraising through ticketed events, donations, sponsorship and grants; room hire and leasing of business space.

Barnsley Youth Choir's cultural mission statement is to advance education and training of young people living or educated in Barnsley and the surrounding areas in the subject of music and in particular choral music. BYC aims to provide a world-class choral training programme for young people, regardless of their financial or social background, to support them to achieve their potential. The new and improved facility will provide a significant improvement to facilities to allow them grow and extend their programme and impact.

A core objective of the business plan is to expand BYC's delivery, developing new members, participants and audiences. The aim of this objective is to further their reach into communities which are traditionally under-served by the arts. Through the development of outreach work in schools and communities, BYC will deliver taster workshops and provide support for schools to open new routes into the choir for young people from low socio-economic backgrounds and from areas which otherwise have low cultural engagement.

BYC provides weekly sessions and performance opportunities for over 500 young people run by 67 staff, volunteers & artists, alongside a range of outreach activities designed to increase diversity and engage young people from areas of low cultural

provision. A high-level activity plan has been developed which includes the following programmes such as presenting worldclass cultural performances and primary school.

3. The Young Civic

Barnsley Civic Enterprise Ltd operates the Civic. Currently, the lack of suitable, high-quality spaces and environment within the Civic constrains its ability to attract audiences and operate sustainably. However, a detailed financial plan showing income and expenditure has been developed which demonstrates financial sustainability immediately following completion of the works [REDACTED]. The income is generated from a variety of sources – core income (Arts Council and Barnsley Council grant support); ticket sales from the artistic programme and gallery; business income from hires of space within the facility, bar and lease of offices and creative space; and trusts and foundations.

All the grant funding is secured and there is no immediate requirement for further fundraising.

The mission of the Civic is ‘to provide the town and borough of Barnsley and beyond with outstanding creative and cultural activities which enhance their lived experience and raise aspiration levels’. Inclusivity and relevance are the key driving ambitions.

They will focus on those under the age of 30 through programming suitable work, engagement activity and through existing and new partnerships to enable this. They want to give the younger and often marginalised population of our borough every opportunity to succeed and instil belief that they can achieve whatever they set out to, giving them agency in their lives. They will commission, co-commission and produce new work for and by young voices which is representative of the region.

This dynamic and responsive new way of working, which includes work both within the Civic and outside more widely across the borough, will enable more people, who currently have little access to creative and cultural activity to access, lead and experience work in their place.

An outline audience engagement strategy is in place. The Civic wants to make significant developments in their work which will attract more and new audiences and remove barriers to engagement. To do this they will undertake initiatives such as reduce ticket prices, develop programmes of work to focus on the under 30’s age group and to attract more and new audiences more generally; and invest in communications delivery through increased budget and developing new partnerships and relationships.

A high-level activity plan is in place. In 22/23 they are anticipating at least 70 performances, and at least 3 shows in the gallery. A programme of shows for 2023 onwards are already programmed which includes local and regional artists, shows from global majority artists, and ‘relaxed’ performances to appeal to a wider demographic

Upload further information

LUF. Barnsley Central. Appendix 4. Operation plans.pdf (**optional**)

Set out proportionate plans for monitoring and evaluation

A summary of the Theory of Change model is provided

(** Please see, Figure 4, Appendix 1 ** not possible to replicate in free text).

In relation to management, each project will be subject to gateway reviews in line with the Prince2 Project Management methodology. The date of these reviews will be aligned to project-specific milestones including mobilisation, early capital work and post-delivery. The reviews will focus on:

Progress of delivery against agreed programme;

Identification of learning points to support continuous improvement; Feedback from young people and key stakeholder groups; and, Progress against outputs and outcomes.

In relation to monitoring we will capture data relating to inputs, activities and outputs. In relation to inputs data will be collected each month by the Barnsley Council on expenditure on each project component. Project partner leads from the NAVE, YMCA, Chilypep and the Civic will be provided with standard templates to report every month. Their monitoring returns will be checked and verified by Barnsley Council.

The monitoring of activities will be focussed on:

Progress of each component against the programme timetable from the FA;
Identification of any issues raised by the Council's team or project partners;
Management of the project risk register with new risks added and assessed, and completed risks archived; and,
Assessment of whether project partners require any additional support to ensure that all activities are delivered to the required quality standards and time and budget.

Finally, in relation to outputs monitoring will focus on:

Progress of each component against the output schedule from the FA; and,
Collection of data to evidence achievement of outputs.

Again project partner leads from the NAVE, YMCA, Chilypep and the Civic will be provided with standard templates to report every month. Their returns will be checked and verified by Barnsley Council.

The evaluation will be guided by the following evaluation objectives and research questions

(** Please see, Appendix 1, Table 15** not possible to replicate in free text)

It is assumed that the evaluation report will be required by March 2025 and the timetable below has been designed accordingly.

Spring 2024: Complete evaluation brief, issue tender and appoint firm.

Summer 2024: Complete initial review of the first and fourth evaluation objectives. Completion of interim evaluation report. The monitoring data will enable the evaluation firm to assess progress against spend, outputs and timetable.

Winter 2024: Complete full evaluation exploring each research question within the four evaluation objectives. The monitoring data will enable the evaluation firm to document the project's final position on spend and outputs.

A budget of [REDACTED] has been set aside to cover the cost of this external, independent evaluation. A Steering Group will be formed to oversee the evaluation work and reporting. The Steering Group will include:

Young people from the Steering Group that oversees the delivery of the whole package;
Representatives from Barnsley Council, the NAVE, YMCA, Chilypep and the Civic;
Representatives from schools and colleges located in Barnsley Central; and, Local community groups.

The evaluation firm will be asked to provide a presentation of both the interim and final evaluations. They will also be required to prepare an infographic to visually demonstrate key findings. This will aid in the dissemination of key findings.

Senior Responsible Owner Declaration

Declaration

Chief Finance Officer Declaration

Upload pro forma 8 - Chief
Finance Officer Declaration

LUF. Barnsley Central. PROFORMA 8 S151.pdf

Publishing

URL of website where this bid
be published

www.barnsley.gov.uk **will**

Additional attachments

Additional file attachment 1

Upload attachment

LUF. Barnsley Central. Appendix Z. Full bid text PDF.pdf

Additional file attachment 2

Upload attachment

LUF. Barnsley Central. Appendix 1. Bid text. FIGURES & TABLES.pdf

Additional file attachment 3

Upload attachment

LUF. Barnsley Central. Appendix 3. Organogram .pdf

Additional file attachment 4

Upload attachment

LUF. Barnsley Central. Appendix 4. Operation plans.pdf

Additional file attachment 5

Upload attachment

LUF. Barnsley Central. Appendix II. Location MAP.pdf

Additional file attachment 6

Upload attachment

LUF. Barnsley Central, Appendix V. Stakeholder LETTERS & EVIDENCE .pdf

Additional file attachment 7

Upload attachment

LUF. Barnsley Central. Appendix VII. DELIVERY PLAN.pdf

Additional file attachment 8

Upload attachment

LUF. Barnsley Central. Appendix 2. Project plans .pdf

Project 1 Name

Barnsley Futures: Youth Place and Space

Provide a short description of this project

A revamped Youth Hub will provide fit-for-purpose places for young person's services focused on emotional wellbeing and resilience. New and improved social and learning spaces elevate and extend the services offered, supported by new sports and catering facilities.

In tandem, a new Activity Park has been designed for a brownfield site in the heart of the town, in consultation with young people. It include a skate park, bike track, new active routes, and play spaces. The Park transforms options for physical activity and provides safe active spaces for children and young people.

Provide a more detailed overview of the project

The Activity Park will be an open space that restores an unused brownfield site. There will be a skate park, bike tracks, active routes, and play areas. A comprehensive landscaping scheme will be undertaken, focussing on the provision of substantial new planting - including wildflower planting - and the introduction of native wildlife friendly species. This investment will increase options for physical activity in the town and provide and maintain safe spaces for the children and young people.

The Youth Hub will be upgraded. The functionality of the building will be broadened to improve the offer to young people and the wider community. This investment will address increased operational and maintenance costs, such as extreme energy inefficiency. The Youth Hub is a key part of the borough's delivery of health and wellbeing services. It needs investment to ensure that it is fit for delivering interventions on emotional wellbeing and resilience. These interventions would be less effective in an increasingly tired and rundown building. The project will make the Hub more welcoming to young people and improve young people's experience of the building and increasing uptake of crucial wellbeing services whilst also creating a safe space that deters antisocial behaviour.

This project will bring brownfield land back into productive use, and future proof the existence of a building that offers support services for children and young people. The project delivers a public good. The Youth Place and Space will be available to all children and young people without charge.

Provide a short description of the area where the investment will take place for this project

The Barnsley Futures package is focussed on Barnsley town centre. The plan (Appendix III) shows the location of the Youth Place and Space project.

The Youth Place and Space project covers two sites in the centre of town. They are located 0.6 miles from each other and the access route includes a new pedestrian and cycle bridge which has now been completed

Further location details for this project

Project location 1

Postcode S71 1AH

Grid reference SE 34801 06580

Upload GIS/map file (optional)

% of project investment in this location 23%

Project location 2

Postcode S70 1AP

Grid reference SE 34355 06211

Upload GIS/map file (optional)

% of project investment in this location 22%

Select the constituencies covered by this project

Project constituency 1

Select constituency Barnsley Central

Estimate the percentage of this package project invested in this constituency 100%

Select the local authorities / NI councils covered by this project

Project local authority 1

Select local authority Barnsley

Estimate the percentage of this package project invested in this Local Authority 100%

What is the total grant requested from LUF for this project?

£5304325

What is the proportion of funding requested for each of the Fund's three investment themes?

Cultural 0%

Transport 0%

Confirm the value of match funding secured for the component project

£530000

Provide details of all the sources of match funding within your bid for this component project

All match-funding is secure.

£500,000 SYMCA Renewal Fund £30,000
Chilypep

Value for money

LUF programme-level economic model outputs are attributed to each project to demonstrate the likely national-scale impacts and inform project-level BCRs. The attribution assessment is based on a mix of known (100%) 'direct' LUF project impacts, and reasoned apportionment of wider town centre and townwide impacts of the LUF package. It is informed by a mix of spatial analysis alongside a reasoned view on the likely potential of each LUF project to contribute towards the programme-wide results.

This process avoids double counting of results. As per programme-level results, all impact assessment work informing the BCR is in line with HMT Green Book and MHCLG Appraisal Guide principles, alongside complying with LUF requirements for price basing, forecast and appraisal years.

For the Youth Place and Space, the impact attribution is as follows:

- Direct LVU – 100%
- Spillover Commercial LVU – 30%
- Spillover Residential LVU – 50%
- Amenity Impact – 100%

As a result, the estimated value of benefits associated through the delivery project are as shown in Table 16, Appendix 1.

BCR and value assessment

If it is not possible to provide an overall BCR for your package bid, explain why below Available

Benefit Cost Ratios

Initial BCR 2.14

Adjusted BCR 2.99

Non-monetised benefits for this project

- Delivering an improved town experience through accessible interesting greenspace.
 - Safeguarding and creation of jobs at the facilities
 - Social impacts of volunteering opportunities
 - Economic and social impact of other skills and employability support
 - Increased aspirations of young people
 - Reduced crime
 - Health benefits – supported through increased physical activity and engagement with youth services.
 - Increased active travel – supported by new high-quality route across the activity park, reducing car travel into the town centre
-

Does this project include plans for some LUF grant expenditure in 2022-23?

Yes

Could this project be delivered as a standalone project?

Yes - the project could be delivered as a standalone project

Demonstrate that activity for this project can be delivered in 2022-23

Professional services will be engaged in 2022/23

Statutory Powers and Consents

List separately below each power/consents etc. obtained

The planning application for the Activity Park has been submitted and is under consideration with a decision expected in July 2022. **for this project**

Upload content documents (optional)

Outstanding statutory powers/consents

YMCA planning approval: April 2023

Project 2 Name

Barnsley Futures: The NAVE (Northern Academy of Vocal Excellence)

Provide a short description of this project

The creation of a purpose-built centre of vocal excellence in a historic former court building (1,495 m²) which has been vacant for 10 years. The new facility will enable Barnsley Youth Choir (BYC) to provide musical training opportunities to over 500 young people each week and provide a high-quality specialist training hub for the North of England.

The Choir inspires young people through music and the provision of lifechanging opportunities. The NAVE will build the confidence of our young people while also creating positive perceptions of Barnsley. It will build local pride, support improved academic performance, and contribute to positive mental health.

Provide a more detailed overview of the project

The NAVE will transform a currently empty building into a high-quality, internationally recognised development centre to host music rehearsals and recordings, meetings, school workshops, dance and multidisciplinary training sessions and courses, conferences, social events, teacher training and informal performances.

BYC has been searching for a building that can meet the needs to host these activities for five years and has been operating in a number of spaces across the borough which brings significant operational challenges. The NAVE brings all of their activities together under one roof enabling them to focus on enhanced services and developing a long-term vision for the work of the choir. It is an iconic building, accessible for parents, close to the interchange, and in the civic and cultural district of Barnsley.

The investment in the NAVE will help to address the challenges and barriers faced by Barnsley's children and young people by providing high-quality development opportunities. Purpose-built spaces with full access to highquality equipment will enable the organisation to work in a much more professional way, which will significantly impact on outcomes, fostering meaningful relationships with outstanding practitioners.

Without government investment, a culturally significant building, which could be used to host life-changing activities for Barnsley's children and young people, would remain out of use. Without investment proposed in this bid, BYC would be unable to reach its full regional, national and international potential. It currently operates out of several buildings and spaces, constraining the organisation's efficiency and impact.

Provide a short description of the area where the investment will take place for this project

The Barnsley Futures package is focussed on Barnsley town centre. The plan (Appendix III) shows the location of the NAVE project.

The NAVE is in the heart of the town centre but serves young people from across the whole of Barnsley borough. It will also attract young people from across the North of England through the provision of specialist workshops with internationally renowned musicians.

Further location details for this project

Project location 1

Postcode S70 2SR

Grid reference SE 34318 06535.

Upload GIS/map file (optional)

% of project investment in this location 35%

Select the constituencies covered by this project

Project constituency 1

Select constituency Barnsley Central

Estimate the percentage of this package project invested in this constituency 100%

Select the local authorities / NI councils covered by this project

Project local authority 1

Select local authority Barnsley

Estimate the percentage of this package project invested in this Local Authority 100%

What is the total grant requested from LUF for this project?

£4032142

What is the proportion of funding requested for each of the Fund's three investment themes?

Regeneration and Town 0% Centre

Cultural 100%

Transport 0%

Confirm the value of match funding secured for the component project

£393000

Provide details of all the sources of match funding within your bid for this component project

Leasehold of court building to be transferred to BYC on completion from

Value for money

LUF programme-level economic model outputs are attributed to each project to demonstrate the likely national-scale impacts and inform project-level BCRs. The attribution assessment is based on a mix of known (100%) 'direct' LUF project impacts, and reasoned apportionment of wider town centre and townwide impacts of the LUF package. It is informed by a mix of spatial analysis alongside a reasoned view on the likely potential of each LUF project to contribute towards the programme-wide results.

This process avoids double-counting of results. As per programme-level results, all impact assessment work informing the BCR is in line with HMT Green Book and MHCLG Appraisal Guide principles, alongside complying with LUF requirements for price basing, forecast and appraisal years.

For the NAVE, the impact attribution is as follows:

- Direct LVU – 100%
- Spillover Commercial LVU – 30%
- Spillover Residential LVU – 25%
- Labour Supply Impacts - 100%
- Skills productivity impacts – 100%

As a result, the estimated value of benefits associated through the delivery project are as shown in Table 17, Appendix 1.

BCR and value assessment

If it is not possible to provide an overall BCR for your package bid, explain why below

Available

Benefit Cost Ratios

Initial BCR	2.03
Adjusted BCR	2.83

Non-monetised benefits for this project

- Delivering an improved town experience, a new cultural venue and renovation of a prominent vacant building
 - Safeguarding and creation of jobs at all the facilities providing a home for existing roles to be accommodated at the NAVE, whilst delivering new and improved space to support new roles.
 - Social impacts of volunteering opportunities
 - Economic and social impact of other skills support
 - Increased aspirations of young people
 - Mental health benefits of participation in music and culture and engagement with youth services
-
-

Does this project include plans for some LUF grant expenditure in 2022-23?

Yes

Could this project be delivered as a standalone project?

Yes - the project could be delivered as a standalone project

Demonstrate that activity for this project can be delivered in 2022-23

Professional services to be engaged in 2022/23

Statutory Powers and Consents

List separately below each power/consents etc. obtained for this project.

The historic court building in which the NAVE will be established is in the Council's ownership (freehold) and a long-term leasehold will be transferred to Barnsley Youth Choir.

Upload content documents (optional)

Outstanding statutory powers/consents

Planning approval: April 2023

Project 3 Name

Barnsley Futures: The Young Civic

Provide a short description of this project

Further development of Barnsley Civic arts centre, offering better space for young people to participate in cultural and creative activity.

The Civic will benefit from a refurbishment to include the creation of a new youth and community space on the 3rd floor – with an engaging programme of workshops, theatre, dance and music productions will be delivered. These enriching activities will improve young people's physical and mental health and wellbeing

Provide a more detailed overview of the project

Barnsley Civic is part of the Heritage Action Zone (HAZ), a four-year partnership project between Barnsley Council and Historic England.

LUF investment will enable restoration of the historic façade, enable the ground and first floor to be converted to a bar and restaurant, attracting more people into the

Civic building, provide much needed ancillary activities for people coming to see a show and deliver additional income to the organisation. The second floor will be refurbished to provide quality offices for cultural/creative organisations positioning cultural regeneration and cultural innovation in the heart of Barnsley. This will also provide Civic with an important income stream. The third floor will reinstate the original arts school; with much of the original features remaining it will become the go to space to hire for local creative groups while also providing a much-needed event venue for Civic to deliver community engagement activities.

This activity will support the Civic to focus on an age demographic of 16 to 30. Through bespoke engagement activity and through existing and new partnerships the Civic wants to give the younger and often marginalised population of the borough every opportunity to succeed. Their mission is to instil a belief into young people that they can achieve whatever they set out to. Civic has made a commitment to commission, co-commission and produce new work for and by young voices which is representative of our place/ region.

Provide a short description of the area where the investment will take place for this project

The Barnsley Futures package is focussed on Barnsley town centre. The plan (Appendix III) shows the location of the Young Civic project.

As indicated above, the Young Civic is centrally located between the Youth Place and Space Hub, Activity Park and the NAVE. Whilst the Young Civic is located in the heart of the town centre it will serve young people from across the whole of Barnsley Borough. It will also attract young people and audiences from across South Yorkshire to its productions.

Further location details for this project

Project location 1

Postcode	S70 2HZ
Grid reference	SE 34541 06454

Upload GIS/map file (optional)

% of project investment in this location	20%
--	-----

Select the constituencies covered by this project

Project constituency 1

Select constituency	Barnsley Central
---------------------	------------------

Estimate the percentage of this package project invested in this constituency	100%
---	------

Select the local authorities / NI councils covered by this project

Project local authority 1

Select local authority Barnsley

Estimate the percentage of this package project invested in this Local Authority 100%

What is the total grant requested from LUF for this project?

£906955

What is the proportion of funding requested for each of the Fund's three investment themes?

Regeneration and Town Centre 0%

Cultural 100%

Transport 0%

Confirm the value of match funding secured for the component project

£1600000

Provide details of all the sources of match funding within your bid for this component project

All secure

£1.2m Heritage High Street HAZ
£0.4m Barnsley Civic

Value for money

LUF programme-level economic model outputs are attributed to each project to demonstrate the likely national-scale impacts and inform project-level BCRs. The attribution assessment is based on a mix of known (100%) 'direct' LUF project impacts, and reasoned apportionment of wider town centre and townwide impacts of the LUF package. It is informed by a mix of spatial analysis alongside a reasoned view on the likely potential of each LUF project to contribute towards the programme-wide results.

This process avoids double-counting of results. As per programme-level results, all impact assessment work informing the BCR is in line with HMT Green Book and MHCLG Appraisal Guide principles, alongside complying with LUF requirements for price basing, forecast and appraisal years.

For the Civic, the impact attribution is as follows:

- Direct LVU – 100%
- Spillover Commercial LVU – 40%
- Spillover Residential LVU – 25%

As a result, the estimated value of benefits associated through the delivery project are as shown in Table 18 , Appendix 1

BCR and value assessment

If it is not possible to provide an overall BCR for your package bid, explain why below Available

Benefit Cost Ratios

Initial BCR 2.61

Adjusted BCR 3.71

Non-monetised benefits for this project

- Delivering an improved town experience by improving the offer at one of the town centre's key cultural locations
 - Safeguarding and creation of jobs
 - Increased aspirations of young people
 - Reduced crime through addressing current problem spots for anti-social behaviour
 - Health benefits - supported through increased participation culture
-

Does this project include plans for some LUF grant expenditure in 2022-23?

Yes

Could this project be delivered as a standalone project?

Yes - the project could be delivered as a standalone project

Demonstrate that activity for this project can be delivered in 2022-23

Professional services already engaged

Statutory Powers and Consents

List separately below each power/consents etc. obtained for this project

The Young Civic building is already in the ownership of the Civic Trust.

Upload content documents (optional)

Outstanding statutory powers/consents

Planning approval: August 2022
